



SYDNEY HARBOUR FEDERATION TRUST

126<sup>th</sup> MEETING

Success Room  
Cockatoo Island

Meeting in Public

6 December 2018

MINUTES

True & Correct Record of the 126<sup>th</sup> Meeting of the  
Sydney Harbour Federation Trust

Chair



Minutes of the 126<sup>th</sup> meeting of the Sydney Harbour Federation Trust held in the Success Room, Cockatoo Island at 3.25pm on Thursday 6 December 2018.

**Present**

Joseph Carrozzi	Chair
Jean Hay AM	Deputy Chair
Garth Callender	Member
Josephine Cashman	Member
Sally Herman	Member
Sandra Hook	Member
Jessica Keen	Member

**In attendance**

Mary Darwell	Executive Director
Libby Bennett	Director, Projects & Planning
Kathryn Roberts	Director, Marketing & Visitor Experience
Rosemary Southcombe	Secretariat

Members of the public and staff were also present to observe the meeting.

**Apologies**

The meeting commenced at 3.25pm on Thursday 6 December 2018.

**1. Welcome to Country**

The Chair opened the meeting and invited Uncle Chicka Madden to perform a Welcome to Country.

**2. Chair Introduction**

The Chair thanked Uncle Chicka Madden for the Welcome to Country. The Chair welcomed all attendees and thanked the members of the public for their interest in the Harbour Trust. The Chair explained that this was a meeting in public to which the public had been invited to observe. The meeting would be closed after business had been dealt with in order to respond to questions that have been submitted by members of the public prior to the meeting and any other questions.

- a) The Chair introduced the Board of Trustees and it was NOTED that there were no apologies.
- b) The declaration of interests were NOTED.



The Chair reflected on the discussions which had taken place during the Board meeting prior to the public meeting in relation to Harbour Trust sites having rarely received more focus and attention as they are currently. Cockatoo Island, with its layered history – Aboriginal, convict and military – and its location which connects Sydney’s north, south, east and west – is currently receiving particular attention and will be a focus for the Harbour Trust in the months ahead.

### 3. Executive Director

Mary Darwell, Executive Director, spoke about the work of the Harbour Trust during the past year, highlighting some of the key achievements:-

- Opening Stage 1 Sub Base Platypus to the public
- Renewed focus on critical support services - finance, HR, WHS, IT, business management and site services
- Re-affirmed commitment to the First Nations peoples whose lands we are now responsible for - reconciliation is a matter of daily commitment and action.
- Business performance and revenue base continues to be strong.
- Improvements in brand, outreach, marketing and community engagement.
- Work has continued with Government to secure long term sustainability. There is a need to continue to advocate for investment. A key part of this is reframing engagement with the community through the work on the future for Cockatoo Island and Platypus Stage 2.

### 4. Cockatoo Island Cranes

Libby Bennett, Director, Projects & Planning spoke to her presentation, highlighting the main points in relation to the crane restoration programme:-

- The Harbour Trust is committed to conserving Cockatoo Island’s 17 external cranes.
- Since taking stewardship of Cockatoo Island in 2001, the Harbour Trust has established a rolling program for restoring the cranes with works being guided by a number of condition reports undertaken over the years (2002 and 2010).
- This programme has been significantly helped with the Harbour Trust’s heritage restoration volunteers having already restored five of the smaller cranes, including the significant Mort Dock crane. They are currently in the process of restoring five more, many of which will be completed over 2019. It should also be noted that 2 of these cranes have been restored back to working order with a third in 2019.
- Following completion of the make safe works in mid-December 2018, a 2 to 5 year strategy will be developed in conjunction with the project engineer for the safety works. This will then be costed however an initial costing by the Harbour Trust for full restoration was in the order of \$5 million.



## 5. Community Engagement & Visitor Experience

Kathryn Roberts, Director of Marketing & Visitor Experience spoke to her presentation which highlighted some of the achievements in relation to the Harbour Trust's community engagement and visitor experience. Topics covered off included:

- Fostering Community Trust through our Community Advisory Committees
- Launch of the inaugural Reconciliation Action Plan (RAP)
- Volunteer Program and the 2018 achievements
- Visitor Profiling
- Visitor Experience 2018 achievements including major media coverage
- Visitor Experience highlights for 2019 including new website

## 6. Meeting Closure

There being no further business, the meeting closed at 5.20pm