

Implementation

As identified in the Trust's Comprehensive Plan, implementation of this Management Plan will take place over a number of years and the Trust has the discretion as to the extent and nature of the work to be carried out. Priorities for the implementation of the Management Plan have been determined in a manner consistent with Part 2 of the Trust's Comprehensive Plan and in response to priorities identified in the relevant CMPs.

The following table summarises the outcomes to be achieved through the implementation of the Management Plan. The Implementation Plan identifies the relevant policies to guide the implementation of each project and to ensure works are carried out in a manner which is consistent with the National and Commonwealth Heritage management principles.

Implementation Plan

| Outcomes | Elements | Priority | Relevant Management Plan or Supporting Study (in addition to Design Concept) |
|---|---|--|--|
| <p>Increased public access - pedestrian links, facilities for cyclists, disabled access, parking across the public domain</p> | <ul style="list-style-type: none"> ▪ Provide pedestrian and vehicular access to and within the site. | High | <ul style="list-style-type: none"> ▪ Transport Management Plan |
| | <ul style="list-style-type: none"> ▪ Provide any additional car and bus parking in existing disturbed areas of North Head Sanctuary. | High | <ul style="list-style-type: none"> ▪ Transport Management Plan |
| | <ul style="list-style-type: none"> ▪ Provide parking spaces for people with a disability. | High | <ul style="list-style-type: none"> ▪ Transport Management Plan |
| | <ul style="list-style-type: none"> ▪ Remove of intrusive elements such as fencing and inappropriate plantings. | High | <ul style="list-style-type: none"> ▪ Conservation Management Plan |
| | <ul style="list-style-type: none"> ▪ Provide clear and accurate information on available public transport services to staff and visitors. | High | <ul style="list-style-type: none"> ▪ Transport Management Plan |
| | <ul style="list-style-type: none"> ▪ Remove physical barriers between North Head Sanctuary and surrounding bushland. | High | |
| | <ul style="list-style-type: none"> ▪ Develop pedestrian and cyclist links (where appropriate) to the Sanctuary and adjacent areas. | High | <ul style="list-style-type: none"> ▪ Transport Management Plan |
| | <ul style="list-style-type: none"> ▪ Integrate the site with adjoining lands i.e. with NPWS through development of linked walking tracks and complementary interpretive signage. | High | |
| | <ul style="list-style-type: none"> ▪ Retain and enhance landscape character of the former School of Artillery. | High | <ul style="list-style-type: none"> ▪ Conservation Management Plan |
| <ul style="list-style-type: none"> ▪ Provide and / or upgrade of on site services for public domain areas. | High | <ul style="list-style-type: none"> ▪ Conservation Management Plan ▪ Site Services Survey | |

| Outcomes | Elements | Priority | Relevant Management Plan or Supporting Study (in addition to Design Concept) |
|---|--|--|--|
| | <ul style="list-style-type: none"> ▪ Provision or upgrade of public facilities such as toilets, lighting, BBQs, play equipment and picnic areas. ▪ Investigate options for improved transport systems with surrounding land managers ▪ Develop visitor/education centres in Building 6 and at North Fort as key entry points to the North Head Sanctuary. | <p>High</p> <p>Medium</p> <p>High</p> | <ul style="list-style-type: none"> ▪ Conservation Management Plan ▪ Transport Management Plan ▪ Conservation Management Plan |
| Improved Environmental Conditions | <ul style="list-style-type: none"> ▪ Remediate contaminated land and hazardous materials in public areas. ▪ Undertake groundwater testing. ▪ Implement recommendations of relevant Recovery Plans and Threat Abatement Plans. ▪ Conservation and enhancement of existing bushland and regeneration of disturbed areas. ▪ Comply with legislation and guidelines for bushfire protection of life, property and natural and cultural heritage values. ▪ Introduce management controls to minimise the risk of the spread of <i>Phytophthora cinnamomi</i>, including testing prior to undertaking civil works. | <p>High</p> <p>Ongoing</p> <p>Ongoing</p> <p>High</p> <p>Ongoing</p> <p>High</p> | <ul style="list-style-type: none"> ▪ Contamination Report ▪ Hazardous Materials Survey ▪ Contamination assessment and validation report ▪ ESBS Recovery Plan ▪ Long-nosed Bandicoot Recovery Plan ▪ PC Threat Abatement Plan ▪ Flora & Fauna surveys ▪ Flora Study ▪ ESBS Recovery Plan ▪ Draft Integrated Bushfire Management Plan North Head ▪ Threat Abatement Plans. Recovery Plans. ▪ Draft PC Best Practice Guidelines |
| Works to enable use/ leasing of buildings and services | <ul style="list-style-type: none"> ▪ Provide and / or upgrade on-site services. | <p>High</p> | <ul style="list-style-type: none"> ▪ Site Services Survey |
| Improved interpretation of the natural and cultural heritage and improved public access | <ul style="list-style-type: none"> ▪ Restore and conserve significant buildings across the North Head Sanctuary for adaptive reuse. | <p>High</p> | <ul style="list-style-type: none"> ▪ Conservation Management Plan |

| Outcomes | Elements | Priority | Relevant Management Plan or Supporting Study (in addition to Design Concept) |
|----------|---|---|--|
| | <ul style="list-style-type: none"> ▪ Continue residential use of houses. ▪ Restore and conserve houses for adaptive reuse. ▪ Remove or modify intrusive buildings. ▪ Landscape improvements that respond to and convey the site's natural and cultural heritage. ▪ Further research into Aboriginal archaeological remains and interpretation of peripheral and bushland areas. ▪ Further archaeological research and interpretation of peripheral and bushland areas. ▪ Conserve and interpret the 3rd Quarantine Station Cemetery. ▪ Provide managed access to 3rd Quarantine Station Cemetery. | <p>Ongoing</p> <p>Low</p> <p>Medium</p> <p>Medium</p> <p>Medium</p> <p>Medium</p> <p>High</p> <p>Medium</p> | <ul style="list-style-type: none"> ▪ Conservation Management Plan ▪ Conservation Management Plan ▪ Conservation Management Plan ▪ Conservation Management Plan ▪ Conservation Management Plan ▪ Archaeological Management Plan ▪ Archaeological Management Plan |

Monitoring and Review of the Plan

The plan will be continually monitored to assess the effectiveness of the Plan in protecting and conserving the National and Commonwealth heritage values. This monitoring will utilise the following methods:

- The **condition of the** tangible and intangible **heritage values** will be monitored annually. The assessment will utilise the baseline condition determined by the recently completed CMPs during the first year of inception of the plan. The assessment will identify any conservation works undertaken, repairs and maintenance, deterioration over time or any significant damage or threat to heritage values.
- Intangible attributes of the values will also be monitored through **assessment and evaluation of the Trust's Interpretation Program** and individual elements of that program.
- **Records of all Action proposals**, associated decisions and reasons for decisions will be kept for reporting purposes. This will enable the Trust to determine how the Management Plan is being used by staff, tenants and contractors in decision making and will monitor the effectiveness of the assessment process.
- The updating of the **Trust's Heritage Register** will be an important part of the monitoring of the implementation of the Plan.

Review Process

A full review of the plan, in accordance with Section 341X and 324W of the *EPBC Act* will commence five years after it has been adopted. The review may be undertaken internally or using external consultants depending on the resources available at the time. All subsidiary plans will also be reviewed on a five-yearly basis or as outlined in the policies.

This review will mainly be focused on possible amendments associated with:

- Any new research findings or information gained through community consultation;
- Emergence of previously unforeseen management issues that impact on the heritage values of the place;
- The result of the abovementioned monitoring programs, where they indicate that the policies contained in the plan do not achieve the stated management objectives; and
- Any new policies recommended for improved protection of heritage values.

The plan will remain in force until a new plan is adopted.