

## **PART 9: CONSERVATION POLICY**

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### **9.1 INTRODUCTION**

The significance of the School of Artillery site requires that any action at the place should have primary regard for retention of identified significance. Constraints identified as arising from the significance of the place should guide future conservation and management of the School of Artillery. Similarly the identification of the School of Artillery as a site of significance infers that conservation should be undertaken in accordance with accepted conservation principles. In Australia these are provided by the Burra Charter of Australia ICOMOS and its guidelines. The heritage value and special nature of the site is such that it warrants retention in public ownership and allocation of public resources for its care and conservation, notwithstanding the objective of the future custodians to achieve a level of self sufficiency through selective and appropriate commercial enterprise on the site.

Appropriate future use of the School of Artillery site is a major factor in developing an effective conservation and heritage management policy.

### **9.2 GENERAL POLICY STATEMENT**

This CMP has determined that the School of Artillery site is an item of outstanding environmental heritage value which has aesthetic, historic, scientific/technological and social value for present and future generations. The following general principles will guide the formulation of policies for future heritage management and conservation of the site and its component parts:

#### **General Principles**

- The School of Artillery should be retained and conserved in accordance with the Burra Charter of Australia ICOMOS and its associated guidelines.
- The School of Artillery should be retained in public ownership and managed as a single entity. The primary objective should be to enhance the military heritage of the site by explaining the history and significance of the site, supported by interpretive displays which demonstrate the functioning of individual components.
- The site's significance should be presented and interpreted for the visitor at the site.
- Management of the School of Artillery should have primary regard for physical conservation and interpretation. The site should become financially self supporting however it should not be required to yield a return on funds invested.
- Day to day management and operation of the site should be undertaken by a manager specifically assigned to the task and provided with appropriate resources. This Manager will need to consult with suitably qualified and experienced specialists, for example conservators, curators and tradespeople. The appointed Manager will be the single point of contact for site use proposals and site management.
- Overall management responsibility will rest with Commonwealth, under the control of the SHFT. However, an advisory committee should include representatives from institutions or groups with legitimate interests. The Site Manager may seek advice from this representative committee.

- All buildings, structures and landscape elements in the core precinct should be retained and conserved.
- The grounds of the School of Artillery should be managed as an integral part of the place. New elements should only be introduced where essential for the operation of the place, and in accordance with policies for permissible development of this Plan.
- Significant views to and from the School of Artillery should be maintained and opportunities should be taken to enhance them, and prevent the loss of views by the encroachment of surrounding bushland.
- The fabric of built elements should be maintained and, where necessary, preserved and restored. Stabilization of elements which are under threat should be the major priority. Missing elements of fabric which are considered to be significant may be reconstructed but no hypothetical reconstruction should occur.
- Adaptation may occur to assist in interpretation of the operation of the place. Intervention in significant fabric should be minimal and reversible wherever possible.
- Public access to the School of Artillery is essential for its proper conservation. The School of Artillery should be interpreted in a manner which presents its significant attributes.
- As a general principal, the inner core precinct encircling the parade ground shall remain intact in its present configuration. Buildings, structures and spaces of greatest significance shall not be subjected to alteration or extension if there is potential for impact on the significance of these items.
- New development under certain circumstance may be permitted only as outlined by this plan. Spaces may be made available for operational purposes or for concessional use, provided it can be demonstrated that their use will have no detrimental impact on significant elements.
- The management needs at the School of Artillery should be accommodated within existing buildings in the inner core precinct, and new structures should not be erected within this area. New structures for support facilities and adaptive reuse of existing structures may be permitted in the secondary precincts, strictly in accordance with the policies of this Plan.
- Existing data, including previous reports, historical information and management information should be consolidated, reviewed and held on site for reference and management purposes, as well as becoming a base record for future conservation and interpretation actions.
- As a general management principle, ALL proposals and work that will change existing conditions must be preceded by a detailed archival recording, (in accordance with NSW Heritage Office guidelines) in the form of measured drawings and photographic record of existing conditions and configuration of physical fabric, before and after the work is carried out.
- This Conservation Management Plan should be lodged with the Australian Heritage Council for endorsement prior to distribution and enactment in the field. A copy of this CMP should be held on site and made available to interested parties, the SHFT and Commonwealth Archives.

- This CMP should be reviewed and updated whenever there are other major changes to the circumstances of the place, such as changes in ownership or leasing. The conservation policies outlined in this Conservation Management Plan should only be varied following a formal review undertaken at the request of the authority or organisation responsible for the place. Otherwise the CMP should be reviewed every five years.

## 9.3 SPECIFIC POLICIES

### Future Conservation and Upgrade Policies

Future programs for conservation should be based on the priorities outlined in this Plan.

Work should be carried out in accordance with the following Policies under the following categories:

**Policy 1.1:** *The future conservation of the School of Artillery core precincts indicated on the Significant Curtilage Plan (hereinafter referred to as 'the place') should be directed towards maintaining and interpreting its heritage significance in accordance with the principles of the Australia ICOMOS Charter for the Conservation of Places of Cultural Significance (the Burra Charter).*

**Policy 1.2:** *The significance of the place should be made clearly evident to the observer and the means of interpretation should be compatible with the retention of that significance.*

**Policy 1.3:** *The Statement of Significance together with recommendations for specific items contained in this Part should be accepted as the basis for future conservation.*

**Policy 1.4:** *The conservation of all elements of a high degree of significance should be a combination of both preservation and restoration. Accurate reconstruction may be permitted in instances where the integrity of fabric is compromised by deteriorating elements.*

**Policy 1.5:** *The conservation of elements with some significance should include preservation, restoration, reconstruction, and adaptation.*

**Policy 1.6:** *In some specific instances, limited adaptation and reconstruction may be allowed in accordance with the Burra Charter to allow and assist interpretation.*

**Policy 1.7:** *In some instances, elements of compromised significance may be reinstated to their original form and condition.*

**Policy 1.8:** *Intrusive elements should be removed, and replaced with sympathetic alternatives where required for operational purposes.*

A program for conservation of the building fabric should identify necessary upgrading works. Such work should not compromise effective and appropriate conservation in accordance with the Statement of Significance.

**Policy 1.9:** *The proposed work shall include upgrade works as required to meet current occupational health and safety standards with respect to public buildings, staff amenities, and services.*

## Feasible Uses

**Policy 2.1:** Individual buildings, structures and spaces at the School of Artillery site should be available for lease or occupation for purposes which have low impact on the significance of individual elements and the heritage significance of the site as a whole. The School of Artillery should be recognised as a place of cultural significance, available for visitation, enjoyment and interpretation by the public.

**Policy 2.2:** The ultimate protection of the site and conservation requirements should take precedence over all other considerations.

**Policy 2.3:** The place including external spaces, the parade ground, and garden areas may be made available for special events and tourist oriented commercial concessions, providing they are uses which are appropriate and compatible with the cultural significance of the place. Specifically uses which may be acceptable on site include: passive recreation, guided tours, talks, private functions including weddings, static and dynamic displays, food and beverage sales, souvenir and book sales, temporary exhibitions, management offices, equipment stores, workshops.

**Policy 2.4:** The site may be used for functions, conventions, conferences, weddings and other formal occasions. Community use of the site should be encouraged, utilising opportunities of the unique scenic qualities and the heritage character of the site.

**Policy 2.5:** Spaces assessed with a significance rating of 1 or 2 (exceptional or high) should be restricted to activities which have no impact on significant fabric or spaces. No such activity shall be allowed to obscure or prevent the interpretation of significant elements. Such activity need not exclude commercial leasing providing such occupation is conditional on the above objectives.

**Policy 2.6:** Spaces assessed with a significance ranking of 3 or 4 (medium or low) may be available for commercial leasing, site concessions, essential management and operational purposes, providing impact on significant elements and fabric is low and reversible.

**Policy 2.7:** Spaces assessed with a significance ranking of 4 or 5 (low or none) may be used for management, interpretation, concession or storage purposes.

**Policy 2.8:** Spaces and intrusive elements with a significance ranking of 6 (intrusive) should be removed, or be replaced with sympathetic alternatives.

**Policy 2.9:** Levels of visitation and occupation of significant elements should be monitored and controlled to ensure that use of the place does not result in damage or unacceptable levels of wear to significant elements.

## Ownership and Management

**Policy 3.1:** The School of Artillery should remain in public ownership under the control of an authority with skills and experience in the management of heritage sites.

**Policy 3.3:** The day to day operation of the place should be the responsibility of the SHFT appointed site manager in consultation with an advisory committee and specialist consultants.

**Policy 3.5:** Notwithstanding legislative requirements, decisions affecting policy and major initiatives should be decided by SHFT as owner of the site, in consultation with the

advisory committee. This process should follow liaison with the Australian Heritage Council and other state or national stakeholders.

**Policy 3.6:** A manual of procedures for decision making and approvals should be prepared and adopted to ensure clarity in areas of responsibility and required consultative processes.

## Building and Development

New development at the School of Artillery site should only be permitted in accordance with this policy.

**Policy 4.1:** All buildings, structures and landscape elements in the inner core precinct should be retained and conserved, and no new development will be permitted in this area except as defined by this Plan.

**Policy 4.2:** New development will be permitted within other areas, as indicated in the zoning diagram, Figure 9.1. Any new development or adaptive reuse will be carried out strictly in accordance with this CMP.

Zone 1 No new built development, no new permanent structures,

Zone 2: No new structures or intrusive development, external alteration to existing structures only under strict controls

Zones 3, 4, 5, 6 : Limited redevelopment potential. New infill structures permissible in certain areas under strict controls

Zone 7: Redevelopment under strict controls regarding height, density and design



Figure 9.1  
**Zoning**  
Permissible Development

## Redevelopment and Adaptive Reuse

The advice of the Australian Heritage Council and the NSW Heritage Office should be sought prior to proceeding with proposals for new development at the site.

**Policy 5.1:** *Essential external works shall be strictly controlled to ensure compatible and appropriate design to minimise impacts on the fabric of the facades, and integrity of the structures.*

**Policy 5.2:** *Interior fitout and alteration shall be allowed to the extent necessary to improve visitor access, staff management and interpretation. Internal fitout should be sympathetically conceived and reversible, to minimise impact on significant fabric.*

## Permissible Development:

### New Development– ZONE 1 PARADE GROUND

The inner precinct which includes the parade ground and perimeter buildings which face the parade ground is the most important in terms of significant and original structures.

This precinct must be conserved and maintained in its present configuration. Intervention affecting original fabric is not permitted, except where unavoidable for essential services or provision of safety infrastructure for protection of occupants, visitors and accessibility to the site.

**Policy 6.1:** *Removal of, or alteration to original fabric is not permitted. Alterations to the exterior, extensions to buildings affecting facades facing the parade ground, or infill development will not be permitted, except in accordance with policies for redevelopment of individual buildings.*

**Policy 6.2:** *The extent of new pathways and ramps for easy access to the parade ground shall be minimised and permissible only in areas where precedence for pathways and paved areas existed previously, and shall have minimal impact on the visual character and integrity of the parade ground.*

**Policy 6.3:** *The extent of new handrails for easy access to all areas of the site shall be minimised and are permissible only where absolutely essential for safety and accessibility. The design of handrails shall not impact on views or vistas, they should maintain transparency of view lines.*

### New Development , ZONE 2

The northern area of the core precinct is the main driveway entrance to the site, strategically important for vistas on approach to the Guardhouse and entry to the parade ground precinct. It is an area of open space and established trees and landscaping.

**Policy 6.4:** *The open areas will remain undeveloped and should be maintained in accordance with the following policies for landscape. The lower driveway approaches to the Guardhouse will remain unobscured and current view lines will remain unaffected.*

**Policy 6.5:** *The design and detailing of the gate structures and fencing should continue the theme of existing picket fences and traditional post and rail type.*

## New Development - ZONE 3

This group of buildings comprises the Officers' Mess and associated buildings, the Officers Mess garage and the Officers' Mess Annexe.

The high significance of the building and the integrity of original fabric and interior spaces impose constraints on the potential for adaptive reuse or extensive alteration.

There is potential for small scale infill development in the open area to the north of the garage, providing it contributes positively to the inner core precinct group of buildings.

**Policy 6.6:** *Removal of, or alteration to original fabric is not permitted. Alterations to the exterior, extensions to the buildings or infill development will not be permitted, except in accordance with policies for redevelopment of individual buildings.*

## New Development - ZONE 4

This group of buildings comprises the Sergeants' Mess and the buildings immediately to the south. It includes the Gymnasium (Building 17) and the RAEME Headquarters and Carpenters' Store (Building 19) and the Transport Garage (Building 18)

**Policy 6.7:** *Redevelopment in the Zone 4 area may be either sympathetic modification to existing structures or compatible infill development. New development should be maximum two storeys, located to the rear of the Gymnasium to minimise impact on the driveway frontage or distant views from the parade ground.*

## New Development - ZONE 5

This group of buildings comprises the OR's Mess and Accommodation Building.

**Policy 6.11:** *Redevelopment of Building 1 shall be restricted to the rear area, with potential for redevelopment of outbuildings and service areas.*

**Policy 6.11:** *Conservation strategies must preserve the integrity of the structure and ensure that significant fabric and original configuration of the building is retained.*

**Policy 6.11:** *Rectification of deteriorating areas of fabric must be now addressed as an urgent priority to prevent irreversible structural damage in certain areas.*

## New Development - ZONE 6

This group of buildings form an important precinct in the north eastern area of the site, to the east of the entry driveway entrance. It includes The EDR and FACE Rooms (Building 2), the Company Brigade and Training Coordination Office (Building 3), the Medical, Dental and Printing Rooms (Building 4) and the Cutler Club (Building 5). Of these, Buildings 2 to 4 were original construction of the North Fort Barracks, dating to the early years of World War II. They form a cohesive group and the later development, Building 5 is of similar scale and sympathetic design as part of the group. The significance of the buildings has been compromised as external fabric is deteriorating to a serious extent in many areas.

**Policy 6.8:** *Redevelopment in the Zone 3 area shall be restricted to sympathetic modification to existing structures. Any redevelopment or alteration to each of these buildings must be of matching design and materials, and should enable issues of fabric deterioration to be resolved. All development must be single storey maintaining floor and roof levels of existing buildings.*

## New Development , Outer Precinct - ZONE 7

This open area is important to the setting of the inner core structures and is located to the south of Building 46, the Officers' Mess Annexe. It is one of the few areas close to the Inner Precinct which has potential for sympathetic new infill development.

**Policy 6.9:** *This area may be redeveloped with new structures of maximum two storeys in height, and footprint of development to be confined to the nominated area of this zone. The design of new structures must be sympathetic in scale form, colour and design to the other core group of 1930's buildings to impose minimal visual conflict with the hipped and parapeted roof forms and brick facades of the buildings within the inner core precinct. New development should recessive in character so as not to compete with or detract from the main established building ensemble.*

## Setting

The setting is an important component of the significance of the site as a whole. The identity of the School of Artillery as a military training facility and the associated coastal defence establishment of North Fort is enhanced by the prominence of its location and the intrinsic relationship with the city, the harbour and the coast.

**Policy 7.1:** *The setting of the School of Artillery should be conserved and managed to ensure retention of its identified values and appropriate management strategies imposed to control encroaching indigenous vegetation and inappropriate building development that has potential for impact on the setting.*

## Landscape

### The School of Artillery Site, Generally

The original open nature of the School of Artillery and expansive views from the site are essential elements of the natural heritage character of the site. New planting should be restricted to low level landscaping which maintains this openness and counteracts the encroachment of the surrounding bushland which now threatens to engulf the perimeter areas of the site.

**Policy 8.1:** *The School of Artillery should be managed as a cultural landscape and setting surrounded by native bushland.*

**Policy 8.2:** *Weed control should be a major objective in the selection of species for planting anywhere on the site.*

**Policy 8.3:** *Effective control of leptospermum and other invasive native species should be a major objective in the ongoing management of the site*

**Policy 8.4:** *Landscape elements, including fences and paths may be reconstructed consistent with known historic features, if this is useful for operational purposes or interpretation.*

**Policy 8.5:** *New elements, such as paths, fences or outdoor furniture should only be constructed if demonstrated to be essential for operational purposes or to facilitate access for interpretation.*

**Policy 8.6:** *New planting and landscape elements should minimise impact on significant view corridors.*

## **Original 1930s/1940s School of Artillery Campus Layout**

The central campus of the former SoA (the core area plus the two officers' residences) is a remarkably intact and cohesive cultural landscape of exceptional significance that should be conserved in its entirety.

An important component of the campus character is the extent of original 1930s benching that determined the siting of key buildings and other facilities. No work or structures should be permitted that would potentially destroy, modify or compromise an appreciation of these features in their original form.

The original 1930s road layout within the central campus also greatly contributes to the exceptional significance of the place and should be conserved in its entirety. This includes the triangular spaces between junctions, the road alignments, widths and edgings.

New work within the inner core precinct is not permitted however there is the opportunity, where the need for a new building can be convincingly demonstrated, to interpret the original 1936 site plan by adding a new building on the vacant space to the south of the Officers' Mess annexe.

The axial layout of the principal buildings with an address to the parade ground is a seminal characteristic of the original design and, while it is appropriate to reinforce this axuality with landmark plantings such as Norfolk Island Pines to the flank each entry point, no plantings or structures should be allowed to obscure or compromise an appreciation of these axes.

**Policy 8.6:** *The central campus of the former School of Artillery is partly characterised by mature plantings – some of which survive from the initial construction phase – that make an important contribution to the amenity of the site. These mature plantings, including pines, cypresses, eucalypts and oleanders, should be conserved.*

**Policy 8.6:** *New plantings may be added to the central campus provided that they are species that are consistent with the established character of the place and are not species known to have the potential to become a serious weed threat within the surrounding Sydney Harbour National Park areas.*

## **The Parade Ground**

A quintessential characteristic of the parade ground is its original orange gravel surface that is now extremely rare, if not unique, in Australia.

**Policy 8.6:** This distinctive hallmark should be retained and conserved and not replaced or covered with bitumen or grassed. The ongoing management of the parade ground surface should ensure that the same colour gravel is consistently maintained.

**Policy 8.7:** *The existing galvanized pipe handrails along the parade ground steps should be replaced with a more recessive, but robust, handrail of refined design. At the very least the existing handrails should be painted a more recessive colour.*

## Indigenous flora

The locally indigenous flora is part of a vegetation community of State significance and should be generally conserved. However where this vegetation is now threatening the fabric and legibility of the 1930s campus design it may be necessary to remove some of this vegetation. Care should be exercised in this as the wholesale removal of scrub could lead to other management issues such as soil erosion, wind exposure and a loss of amenity.

**Policy 8.6:** *The Eastern Suburbs Banksia Scrub should only be removed in order to keep accessways, drains and culverts clear, to maintain reasonable space around buildings and former military structures, to recover important vistas and to maintain important spaces that were part of the original layout. In relation to outlying structures currently within Banksia scrub areas, consideration should be given to fencing an area several metres around each key structure or group of structures and ensuring that there are no vegetative incursions within the fenced area.*

**Policy 8.6:** *Care should be exercised with the future planting of major trees to ensure that desirable spatial qualities are not compromised. For example new plantings of Norfolk Island Pine should be relocated from the broad grassed area north of the OM garage to another location where space is less critical such as to the east of the main entry gate.*

**Policy 8.6:** *Care should also be exercised in relation to the provision of paths within the central campus. The recent path provided between the Gymnasium to the RAEME building car park runs contrary to the established orthogonal layout and represents an unnecessary visual intrusion. Another desire-line is forming between the Cutler Club area and the Gatehouse that may require a formalised path in the future.*

The existing fencing and walling throughout the central campus - such as the picketed fence along the western boundary with North Head Scenic Drive, the stone walling along the edge of the OM tennis court and in front of the Officers' residences and the stone revetment along the eastern edge of the parade ground - are important constituents of the character of the landscape setting and should be conserved.

At various locations within the central campus – such as north of the OM tennis court and below the semi-circular bank of the POL Store - there are areas of poor drainage that probably reflect the underlying nature of some of the earlier pre-European heathland. Consideration should be given to planting out these areas with locally indigenous wetland margin species, such as sedges and rushes, rather than attempting to fill the areas and drain them.

As the Norfolk Island Pines are major landmark tree species and may be potentially visible from areas many kilometres away the use of this species should be restricted to the central campus of the former School of Artillery and not used where their profiles may have implications for appreciation of the indigenous vegetation skyline.

A cyclical maintenance program should be devised for the ongoing management of the central campus that takes into account the removal of weeds, mowing of the grassed areas, arboricultural assessment and care of the mature trees as well as the replacement of senescent plantings. Mowers should not be set too low in order to prevent scalping of tree surface roots and the engineered banks.

## Landscaping to be retained

All original landscaping fabric and layout should be retained, to ensure the preservation of deliberate viewlines along principal axes.

**Policy 8.6:** *The extensive areas of earth terracing and the entire road access system should be retained intact.*

**Policy 8.6:** *Mature plantings should also be retained and replaced when senescent.*

**Policy 8.6:** *More recent fabric, such as the over-scaled galvanized water pipe handrails to steps should be removed and replaced with more discrete, recessive and elegant handrails.*

## Adaptation

The overall campus lends itself to various sympathetic new uses however the integrity of the central campus should be rigorously protected and conserved. The formal axial layout cannot sustain any modifications as part of any adaptation for new uses. A major attribute of the central campus ground plan is the purity and simplicity of the design. Changes to the road alignment or modifications to the major spaces of the parade ground and playing field would be unacceptable.

## Gatehouse/Entry Grounds Precinct

### Fabric to be retained

All of the current plantings should be maintained however, in the case of the Eucalypts, their contribution is mainly one of scale and amenity. Replacement plantings need not follow the existing species but should be one or other of the locally indigenous Eucalypts or *Angophora costata* or even littoral rainforest species such *Ficus rubiginosa*.

### Adaptation

As part of any adaptive reuse of the precinct the characteristic open, grassed spaces should be retained as these are important aspects of the setting for the original 1930s site development. There should be no new development across any of the original terracing. All of the open space on the western side of the entry road as well as the area on the eastern side of the entry road between the Cutler Club building and the Gatehouse should be retained as landscaped grounds and not developed.

## Officers' Mess Precinct

### Fabric to be retained

All of the existing benching associated with the c. 1937 Officers' Mess, garage and tennis court should be retained intact along with the existing network of pathways, the tennis court and its associated structures and walling, and the existing mature plantings. The large Bangalay (*Eucalyptus botryoides*) to the north of the garage should also be retained.

### Adaptation

Any future interventions should take into account the need to maintain generous landscaped spaces around the tennis court (north, west and south) as well as retaining open space to the immediate north of the OM garage. A suitable pavilion structure further

to the north (from in line with the gatehouse) would be possible – given appropriate, strict design controls – as well as a structure linked to the western elevation of the Annexe though the latter area also provides an opportunity to locate a car park within the site.

Where known earlier vistas of importance from the Officers' Mess upper storey balcony and lower storey terrace to the west has become obscured by the mature Hill's Fig Trees consider the careful removal of some of the branches (only by an experienced arborist) as well as the removal of other younger trees beyond.

### **Sergeants' Mess Precinct**

The existing line of 'Swanes' Golden' Cypresses along the northern elevation of the Sergeants' Mess are now beginning to obscure the important axial relationship of this building address to both the parade ground and the Gatehouse. As the cypresses are of considerably less significance they should either be reduced in height to about 1m high or replaced by a lower growing hedge material.

#### **Fabric to be retained**

It is essential that all of the earth benching associated with this precinct be retained intact. Spaces to the east and west of the SM should be retained as open spaces (and not be built over) as these are important elements of the intended symmetry for the Gatehouse-SM axis.

The cypresses and oleanders to the west of the SM should be retained as should the plain form cypresses within the eastern entry space. The hedge of 'Swain's Golden' Cypresses along the front (north) of the SM could be removed and replaced with a lower hedging species.

#### **Adaptation**

There is an opportunity in any adaptive reuse of the SM and Gymnasium buildings to restore and reconstruct the grounds of this precinct to a form more appropriate and sympathetic to the 1930s intentions and character. A better sense of symmetry could be achieved while allowing the northern elevation of the SM to better address the all-pervasive parade ground.

### **Other Ranks' Mess & Accommodation Precinct**

#### **Fabric to be retained**

All benching throughout this precinct should be retained intact. Stone revetment walling within the ORM & A courtyard (north) should also be retained.

#### **Adaptation**

Apart from several mature Eucalypts the ORM & A courtyards appear somewhat austere and probably warrant a sympathetic landscape treatment as part of any adaptive reuse of the precinct in order to improve the amenity of these major spaces.

## **EDR/FACE & Company Brigade Training Coordination Precinct**

### **Fabric to be retained**

It is essential that the earth terracing, stone revetments and road system is retained intact throughout this precinct. The existing coniferous plantings - including the fastigate form of Roman Cypresses (*Cupressus sempervirens*) - should also be retained.

## **Southwestern Precinct**

### **Potential Uses**

This space is probably unique of all of the landscape areas within the SoA site in that the corner area was originally intended to be the location for another building but was bypassed. The opportunity remains to realize the original scheme by introducing another structure in this position though such a major intervention would need to be well justified and be the subject of very strict design controls.

### **Fabric to be retained**

The semi-circular bank around the POL store building should be retained as well as the line of trees along the edge of the CO residence.

## **Parking**

The existing main entry car park in front of the Gatehouse is too small to provide for future expected demand and the augmentation of this area for additional parking is not an option as it would compromise one of the site's most important precincts. Consideration should be given to alternative areas within convenient access for additional parking provision such as to the south of the OM Annexe and to the eastern side of the OR's Mess as well as those areas already designated in the Trust's PoM for overflow parking.

A large existing car park off Gunner Road at the north eastern area of the site provides a ready facility for the adaptation of this precinct.

Provision of adequate on site parking for visitors and staff will increasingly impact on the School of Artillery with potential to detract from views and visual prominence from the entry driveway.

*Policy 9.1. Parking shall not be permitted at any time within the Inner Core Precinct in the perimeter zone of the parade ground. Access should be available only to vehicles for delivery of out sized items, at strictly controlled times outside normal business hours.*

*Policy 9.2. Parking shall be managed in a manner which has minimal impact on significant elements of the site.*

*Policy 9.3. New parking areas should be established within the lower areas of the site to the south of the entry driveway as indicated on the plan Figure 9.2.*

*Policy 9.4. Parking will be permitted only in designated areas and shall not be permitted on grassed or landscaped areas.*

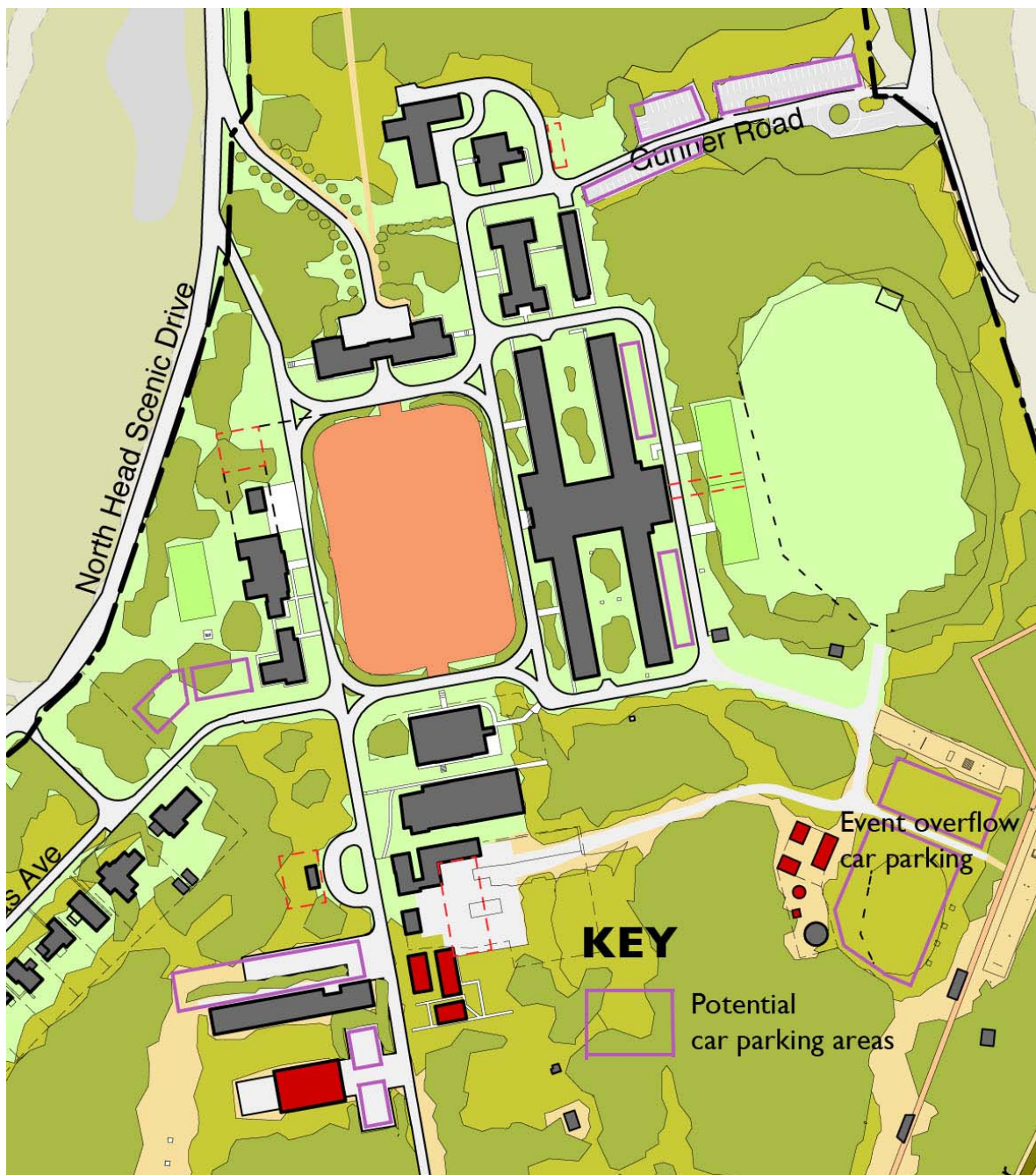


Figure 9.2  
**Parking**  
Potential available areas

## Built Elements/Fabric

Conservation and intervention affecting existing fabric shall conform to the following policies.

**Policy 10.1:** *All existing elements should be retained and conserved except where an individual conservation policy determines otherwise.*

**Policy 10.2:** *Significant fabric (assessed as exceptional, high or moderate significance) should be retained in situ and maintained, preserved and restored. Hypothetical or conjectural reconstruction should not occur.*

**Policy 10.3:** *Fabric with an assessed low significance rating or less may be removed if necessary for operational reasons, or alternatively may be restored or adapted if this will contribute to enhanced significance on the site.*

**Policy 10.4:** *Fabric with no heritage value may be retained or removed.*

**Policy 9.5:** *Fabric rated as intrusive should be removed except where retention is required for operational reasons.*

## Intervention in Fabric

Options for adaptive reuse of individual elements are included in Guidelines for Individual Elements, Section 9.3.

**Policy 11.1:** *Significant fabric (assessed as exceptional, high or moderate significance) should be affected by intervention only in accordance with this policy or conservation guidelines for individual elements.*

**Policy 11.2:** *Intervention to significant fabric (assessed as exceptional, high or moderate significance) should be avoided wherever possible, and minimal and reversible if essential for operational reasons.*

**Policy 11.3:** *Fabric with a lower relative value should be disturbed in preference to fabric with a higher relative value.*

**Policy 11.4:** *New fabric introduced in significant elements or spaces should be of a form, material and finish that respects the existing, but should be discernible on close inspection as new work, or via inscription in the fabric.*

**Policy 11.5:** *Repair of original significant fabric is preferable to replacement with new fabric.*

**Policy 11.6:** *Intervention in significant fabric and/or introduction of new fabric may be permitted where required to ensure the continuing protection or safety of the item or where such intervention is demonstrated to be essential for operational requirements.*

**Policy 11.7:** *Where possible existing original or period colour schemes should be retained and preserved.*

**Policy 11.8:** *Where new materials and finishes are introduced, the physical evidence of the former finishes should be retained beneath for later interpretation.*

## Services

**Policy 12.1:** *Wherever possible service conduits and trenches should follow existing lines or should be located through features which are disturbed or are of the lowest possible significance.*

**Policy 12.2:** *Special care should be taken in the location, siting and installation of any new services.*

## Interpretation

Interpretation is considered to be an essential element in the future success, conservation and management of the School of Artillery site. Interpretation assists in raising community appreciation of the significance of the place.

The presentation of the School of Artillery site should emphasize values identified in the statement of significance, including all phases of the history of the place.