

SYDNEY HARBOUR FEDERATION TRUST

178th MEETING OF THE TRUST


Meeting in Public

held in person in the Retort House at Sub Base Platypus, and via webinar

Monday 9 December 2024, 3.30pm – 4.00pm

MINUTES

True & Correct Record of the 178th Meeting of the Trust



Professor Tim Entwisle, Chair

Minutes of the 178th meeting of the Sydney Harbour Federation Trust held in public (in person and via webinar) on Monday 9 December 2024.

Present

Professor Tim Entwisle	Chair
Mr Terry Bailey	Member
Mr Danny Gilbert AM	Member
Professor Helen Lochhead AO	Member
Mr Brad Manera	Member
Ms Alexandra O'Mara	Member
Ms Ann Sherry AO	Member

Apologies

Ms Alison Page	Deputy Chair
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In attendance

Members of the public and Harbour Trust staff members were in attendance (in person and via webinar) to observe the meeting.

The meeting commenced at 3.30pm.

1. Chair's Welcome

- a) The Chair, Professor Tim Entwisle, opened the meeting by acknowledging the traditional owners and custodians of the lands on which the meeting was being held, and paid respects to elders, past and present. The Chair acknowledged the deep feelings of attachment, and relationship, of Aboriginal and Torres Strait Islander peoples to Country and waters. The Chair also acknowledged the cultural authority of all Aboriginal and Torres Strait Islander people with whom the Harbour Trust engages.

- b) Attendees were welcomed.

The Chair introduced the Members of the Trust, with a particular welcome to the three recently appointed Members, Professor Helen Lochhead AO, Mr Brad Manera and Mr Danny Gilbert AM.

The Chair reported that the Trust had met earlier in the day and had very productive discussions about a range of matters including the remediation project to repair the Commonwealth heritage-listed cranes on Cockatoo Island / Wareamah to ensure their ongoing preservation.

The Chair commented that one of the many highlights during the past six months was the Harbour Trust's involvement in the Global Nature Positive Summit held in October. The Harbour Trust hosted summit delegates at two sites - North Head Sanctuary and Cockatoo Island/Wareamah. The Chair met with the delegates who visited North Head Sanctuary and Ms Alison Page (Deputy Chair) met with delegates at Cockatoo Island / Wareamah.

2. Executive Director update

The Chair introduced Ms Janet Carding, Executive Director, who spoke to the presentation prepared for the meeting.

The presentation included:

a) Annual Report Snapshot

The Harbour Trust's annual report includes a snapshot of data covering the significant activity that had taken place during the financial year 2023-2024, with 2 million visits to our places; 197 tenancies; the generation of \$15 million revenue; 444,649 visitors to our website; adaptive reuse of built assets at 79%; and the wonderful contribution of 21,000 hours from volunteers.

b) Key achievements from the last six months -

- Sub Base Platypus hosted a Sydney Fringe Festival event in September, which was the first time the Sydney Fringe Festival had staged an event on the North Shore. The performance was held in the terrace of the Torpedo Factory.
- As mentioned by the Chair, in October the Harbour Trust hosted delegates from the Global Nature Positive Summit at North Head Sanctuary and Cockatoo Island / Wareamah. The Harbour Trust partnered with Tribal Warrior who brought the delegates to Cockatoo Island / Wareamah for their site visit.
- Also in October 2024, the Hon Tanya Plibersek MP visited Cockatoo Island / Wareamah where she launched the master plan for the island and the Living Sea Walls collaboration between the Harbour Trust and the Sydney Institute of Marine Science (SIMS) to begin to restore the marine biodiversity.
- 'Night at the Barracks' returned to the Barracks Precinct at North Head Sanctuary for a four-week period during September/October.
- At the Macquarie Lightstation in Vaucluse, the Greenway Wall Restoration project is underway to restore and conserve the Commonwealth heritage-listed stone wall.
- The restoration project for the Patrol Boat Wharf at Cockatoo Island / Wareamah is underway as the wharf had reached its end of life.
- The Retort House restoration at Sub Base Platypus, the venue for this meeting, has been completed. The restoration project included the removal of HAZMAT, the replacement of roofing and recladding the walls.
- In July, an Open Day was held on Cockatoo Island / Wareamah for over 2700 visitors visiting the island to participate in programs and tours, and to see the accommodation options available.
- The Chowder Bay Wharf restoration has been completed and the wharf re-opened today.
- Following the completion of the North Head Observation Post restoration volunteer project, a new walking tour has been developed with assistance from volunteers, to showcase the restored Observation Post (to be launched in February 2025).
- At North Head Sanctuary, our wildlife conservation efforts continue with a recent survey to monitor the nest boxes for Eastern pygmy-possums.
- Le Marché French Markets were held at Woolwich Dock and Parklands in September for the first time and due to their success, will continue on a monthly basis.
- Since the re-opening of Tunnel 1 on Cockatoo Island / Wareamah to the public, an interpretation project has been developed.

3. Meeting Closure

The Chair thanked Ms Carding for the presentation.

The meeting closed at 4.00pm and was followed by a Questions and Answers session led by the Chair of the Trust.

Attachment A: Trust Meeting in Public – 9 December 2024 – presentation

OFFICIAL



Meeting will
commence at
3.30pm

Meeting of the Trust (in public) ***9 December 2024***

3.30pm – 5.00pm



Harbour Trust

Partners



Australian Government
Sydney Harbour Federation Trust

Cockatoo
Island



Headland
Park

NORTHHEAD
SANTUARY MARCS

SUB BASE
PLATYPUS

Welcome & Acknowledgement of Country

Prof Tim Entwisle, Harbour Trust Chair



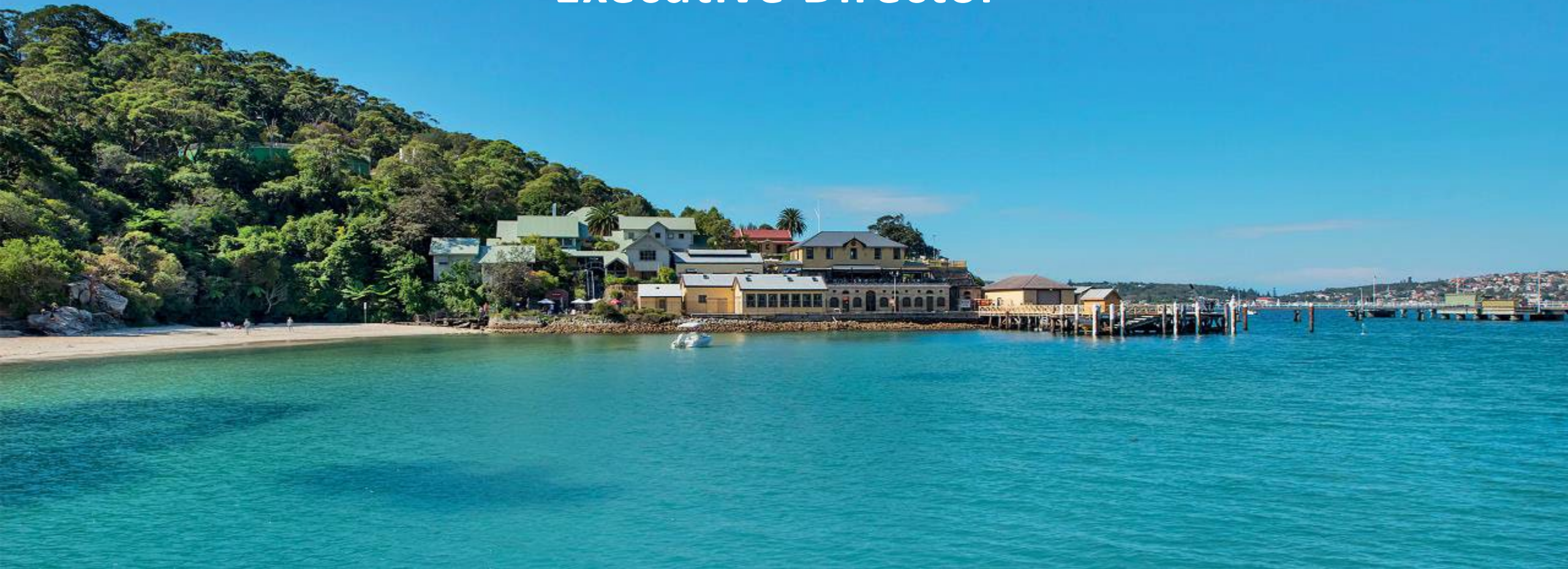
New Board Member Introductions

Professor Helen Lochhead AO
Brad Manera
Danny Gilbert AM

Harbour Trust



Update from Ms Janet Carding, Executive Director



THE HARBOUR TRUST TODAY

Statistics taken from July 2023 to June 2024



NUMBER OF VISITS

2m^(a)

(a) m = million

NUMBER OF TENANCIES

197



\$15M
ANNUAL REVENUE^(b)

(b) own source revenue

10
SITES IN TOTAL^(c)

(c) including Snapper Island



145ha

ICONIC LAND ON
SYDNEY HARBOUR

444,649

TOTAL VISITORS
TO OUR WEBSITES



79%

ADAPTIVE REUSE
OF BUILT ASSETS^(d)

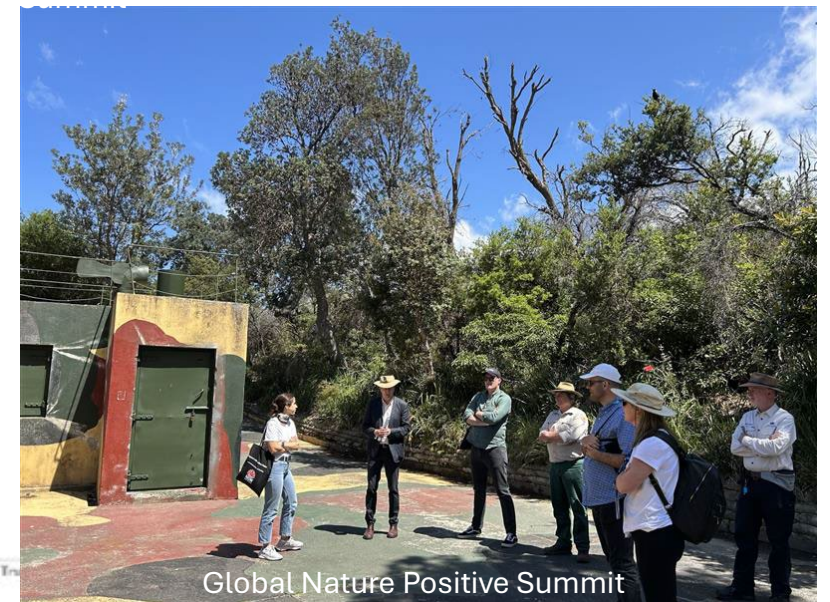
(d) of built assets with potential for adaptive re-use



21k

VOLUNTEER HOURS

Achievements over the last 6 months





SIMS Living Sea Wall Unveiling



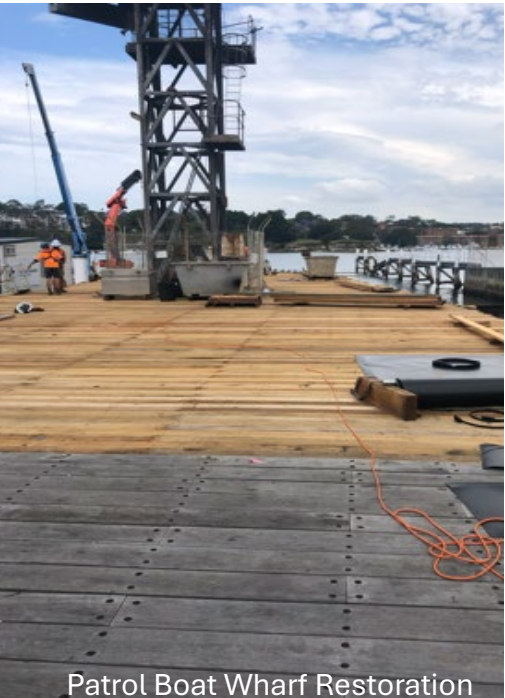
SIMS Living Sea Wall Unveiling



SIMS Living Sea Wall Unveiling



Night at the Barracks



Patrol Boat Wharf Restoration



Greenway Wall Macquarie Lightstation



Greenway Wall Macquarie Lightstation



Night at the Barracks



Patrol Boat Wharf Restoration



Retort House Restoration



Retort House Restoration



Cockatoo Island Open Day



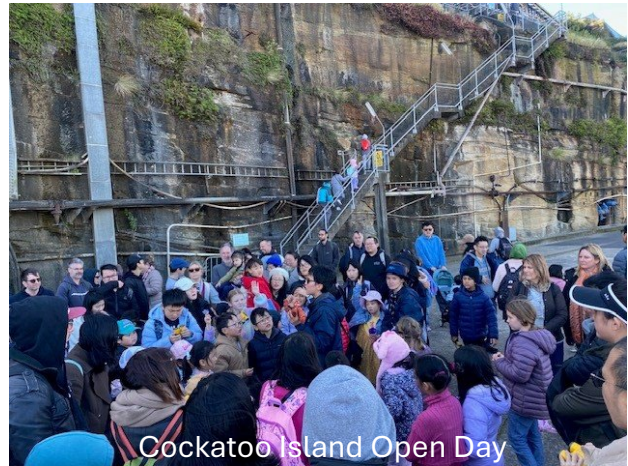
Pygmy Possum Wildlife Rehabilitation North Head



North Head Observation Post



North Head Observation Post



Cockatoo Island Open Day



Chowder Bay Wharf Restoration



Chowder Bay Wharf Restoration



Cockatoo Island Open Day- Steam Cranes



Woolwich French Market



Tunnel 1 Interpretation



Tunnel 1 Interpretation

Meeting Closure

**To be followed by
Questions & Answers Session
4.00pm – 5.00pm**