



SYDNEY HARBOUR FEDERATION TRUST

118<sup>th</sup> MEETING

Boardroom, Sydney Harbour Federation Trust Offices  
Building 28, Best Ave, Mosman

Meeting in Private

20 December 2017

MINUTES

True & Correct Record of the 118<sup>th</sup> Meeting of the  
Sydney Harbour Federation Trust



Chairman

These publications have private and confidential information removed



### **3. Matters Arising**

Matters arising were included in Reports and considered during the course of the meeting.

#### **4. Harbour Trust Business Model Review (Agenda Item 4) (Commercial in Confidence)**

#### **5. Cockatoo Island Proposal (Agenda Item 5) (Commercial in Confidence)**

#### **6. Property Report - SIMS (Agenda Item 6)**

The Report was taken as read.

The Board:-

- NOTED the proposal from SIMS for the Centre for Urban Marine Innovation (CUMI) at Ten Terminal is a positive opportunity for Middle Head.
- NOTED that funding for the proposal has not yet been confirmed.
- REQUESTED management to write to SIMS confirming that CUMI is a desirable outcome for Middle Head and seeking a further update on the proposal for the next Board meeting, including information about funding.

#### **7. Platypus Renewal Project Update (Agenda Item 7)**

The Sub Base Platypus Expressions of Interest Campaign Report was taken as read and Mr Alborough provided a summary on the outcome of the campaign and next steps. The Board NOTED the Report.

The Platypus Renewal Project Report was taken as read and Ms Bennett presented an update on the progress of the Project (Stage 1). The Board NOTED the Report.

### **8. Organisational Reform**

Ms Darwell spoke to her presentation.

The Board NOTED the presentation and requested Ms Darwell target improved efficiency and determine the change management costs of the revised structure.

#### **9. Chairman's Report (Agenda Item 12)**

The Chair reported privately to Trustees.

The Board NOTED the appointment of an Assistant Minister for the Environment, Ms Melissa Price and requested Ms Darwell draft a communication from the Chair to the Assistant Minister, once portfolio responsibilities were resolved.

#### **10. Executive Director's Report (Agenda Item 13)**

The Report was taken as read and Ms Darwell spoke to her presentation.

The Board NOTED the Report and the presentation.

#### **11. Community Advisory Committees Update (Agenda Item 14)**

The Report was taken as read and the Board NOTED it.

**12. Protecting Crowded Places (Agenda Item 8)**

The Report was taken as read and Ms Culverston updated the Board on the planned management of the Trust's New Year's Eve event.

The Board NOTED the Report.

**13. Governance, Risk and Compliance Report (Agenda Item 9)**

The Report was taken as read.

Ms Culverston reported that a draft Risk Statement is being prepared that will report on risk appetite by risk category.

The Board NOTED the Report.

**14. WHS - Directors' and Officers' Responsibilities (Agenda Item 10)**

The Report was taken as read and the Board NOTED it.

**15. Finance Report to End October 2017 (Agenda Item 11)**

The Report was taken as read and the Board NOTED it.

The meeting closed at 3.09pm.