Welcome, Acknowledgement of Country and Introduction
Mary Darwell (MD) welcomed attendees to the meeting and acknowledged the traditional custodians of the land and elders past and present.

MD provided information on recruitment at the Harbour Trust (HT), outcomes from the organizational review and overview of keynote address at Green Pavlova conference held in New Zealand.

MD provided a brief update on recent Board Meetings.

MD informed the committee of the status of the Reconciliation Action Plan. The Plan has been conditionally endorsed by Reconciliation Australia and will launch 29 June.
Events, activations and visitor experience

Cockatoo Island has had a successful season of both events and activations:

- Biennale received increasing numbers throughout its three month exhibition compared to 2016 with visitor number set to exponentially increase towards the end of the exhibition.
- Contained has been a successful accommodation activation as well as food and beverage provider. Public feedback has been positive, highlighting its enhancement to the Biennale experience.
- Sunset Sessions provided a sold out autumn season. A special free event, Wareamah will be held during Reconciliation Week. The Sunset Sessions activation will return for the spring/summer season.
- New Year’s Eve preparations are progressing. Ballot for houses and apartments will open 28 May with glamping and camping to go on sale on 18 June. A new program of activities has been created, spread over two days, and will appeal to families of all ages.
- The Macquarie Lightstation 200th anniversary preparations are underway. The Harbour Trust has engaged with stakeholders and discussions are ongoing.

A new point of sale (POS) system has been installed in the visitor’s centres which incorporates the booking of tours and events as well as providing a platform to purchase merchandise online. The POS system also tracks data trends the HT will be able to report on.

Wayfinding upgrades at Headland Park are underway with all core information on signage finalised with new signage appearing soon. The Committee was interested in the use of old signage, enquiring as to whether the signage could be reused for recreational purposes. Following the CAC meeting, the Harbour Trust has investigated an option to incorporate the signage into a kid’s scooter track at Cockatoo Island for New Year’s Eve.

PLATYPUS PROJECTS- Stage 1A Community Day and Media Call

The community has reacted positively to Sub Base Platypus, welcoming the opportunity of public access to the site. The Harbour Trust has received positive feedback regarding the activation areas at Sub Base Platypus, understanding further pieces of playground equipment are to be installed. The media call attracted exposure from all major metro papers and the site was a feature piece on Channel 9 and channel 7.

The Committee enquired about the opportunity for an “on/off” ferry to our sites. The Harbour Trust has explored options for ferry services and will continue to explore opportunities as they arise.

PLATYPUS PROJECTS- Stage 1B Update

The Harbour Trust informed the Committee that Stage 1B of Sub Base Platypus is set to progress in the coming months with the construction tender process for the site currently underway. The Committee enquired about the Expressions of Interest for selecting future tenants – and was advised that this process was still ongoing and was commercial in confidence.

Mosman Council Proposal – Drill Hall

Mosman Council proposes to install lighting on three outdoor netball courts to facilitate their use into the evening. Following a request from Mosman Council, the Harbour Trust Board has decided to start the process of preparing a draft amendment to the Drill Hall Management Plan and to accept a DA
from Mosman Council. It is expected that these documents will be available for public exhibition in September. One member raised concerns about potential traffic, noise and light impacts, and how this may particularly affect residents on Cross Street. The Harbour Trust informed the CAC that independent reports will be commissioned to assess the traffic, noise and light control in the area, which will inform the preparation of the draft amendment to the management plan.

**Leasing Update**

The Harbour Trust provided a detailed overview of both commercial and resident leasing on Harbour Trust property. Residential occupancy is at 100 per cent across leasable stock and commercial occupancies are at 99.44 per cent across all leasable stock.

The committee enquired about the potential tenants for Sub Base Platypus. The Harbour Trust provided that this information was commercial in confidence and information will be provided as it comes to hand. The Harbour Trust also provided information on potential building layouts and opportunities for tenants.

**Recreational Strategy**

The Harbour Trust provided information on outcomes achieved as part of the Recreational Strategy focus group. The aims of the strategy include improving the management of recreational facilities, and exploring opportunities for increasing active recreation on our sites. All recreational activities undertaken on the Harbour Trust sites must fit within the constraints of each area.

**Corporate Plan**

The Harbour Trust provided an overview of the Corporate Plan approach. The 2019-2022 corporate plan will focus on four main themes; partnership, achievements, branding and exposure and commitments. The proposed timeline Corporate Plan includes Board sign off on 29 June, submitted for Ministerial endorsement in July and will come into effect in August.

The Committee provided positive feedback regarding the Corporate Plan, highlighting exposure should be a priority of building the Harbour Trust brand and expressed support to the direction outlined. The Committee emphasised the value of tightly targeted objectives, noting that it was best to defer resources in priority areas.