SYDNEY HARBOUR FEDERATION TRUST

102\textsuperscript{nd} MEETING

Boardroom, SHFT Offices, Building 28 Best Ave, Georges Heights
Meeting in Public

9 December 2015

MINUTES

True & Correct Record of the 102\textsuperscript{nd} Meeting of the Sydney Harbour Federation Trust

\[\text{Signature}\]

\[21/3/2016\]

DRAFT UNTIL SIGNED
Minutes of the 102\textsuperscript{nd} meeting of the Sydney Harbour Federation Trust held in the Boardroom at SHFT offices, Building 28 Best Avenue, Georges Heights at 4.05pm on 9 December 2015.

**Present**  
Mr Kevin McCann AM \hspace{1cm} Chair  
Clr Jean Hay \hspace{1cm} Member  
Mr Rohan Jeffs \hspace{1cm} Member  
The Hon Leo McLeay \hspace{1cm} Member  
Ms Paula Braxton-Smith \hspace{1cm} Member  
Ms Josephine Cashman \hspace{1cm} Member  

**In attendance**  
Mr Geoff Bailey \hspace{1cm} Executive Director  
Dr Susan Culverston \hspace{1cm} Deputy Executive Director and Chief Financial Officer  
Ms Eliza Beashel \hspace{1cm} Director, Marketing, Communications and Visitor Experience  
Mrs Jane Page \hspace{1cm} Secretariat  

There were 37 members of the public in attendance.

The meeting commenced at 4.05pm on Wednesday 9 December 2015.

1) **Introduction**  
The Chairman thanked members of the public for coming to the meeting and introduced Trustees to the meeting.

There were no apologies.

There were no declarations of interest.

2) **Overview of Corporate Plan**  
Dr Susan Culverston gave a presentation to the Board on the Corporate Plan.

The Harbour Trust’s previous corporate strategic plan expired in June 2015. In February work commenced on a new corporate strategic plan based on the requirements of the Public Governance, Performance & Accountability Act. This plan is a business plan required under the PGPA Act and differs from the Harbour Trust’s Comprehensive Plan and management plans.

The Corporate Plan was reviewed by the Trust’s Audit Risk and Compliance Committee, the Board and the Department of Finance and submitted to the Minister for the Environment. The Plan covers the period 2015-2019.

The Vision and Mission of the Harbour Trust remain unchanged from previous plans. The objectives are those from the Harbour Trust’s legislation.

The Trust’s new Financial Information System is operational and we are finalising report outcomes.

3) **Chairman’s Report**  
Mr McCann advised that the Harbour Trust had a new Minister, Mr Jamie Briggs, Minister for Cities and the Built Environment. He is a Minister in his own right and not a delegate of the Minister of the Environment.

The Government has announced it is giving the Harbour Trust $20m towards the Platypus site. Over $40m has already been spent on the remediation of the site. Further funds will be required for the total restoration of the site.
4) **Planning**
Mr Bailey spoke about the review of the Trust’s management plans. The Comprehensive Plan is a high level plan covering all sites. The management plans are more detailed and each site/precinct has a plan except Platypus.

Priority is to be given to:

- The preparation of an HMAS Platypus Management Plan. This site does not have a Management Plan. Following the Federal Government’s funding announcement for the site on 23 November 2015, the Trust is accelerating the preparation of a Management Plan for HMAS Platypus.
- A review of the Middle Head Management Plan. This plan review coincides with the review by NPWS of their plan for Middle Head. Whilst SHFT and NPWS operate under completely different legislation, the Harbour Trust plan and the NPWS plan will complement each other.
- A review of the Cockatoo Island Management Plan as a requirement under the *Environment Protection and Biodiversity Conservation Act 1999*.

5) **Harbour Trust Achievements**

**Commercial Venue hire**
- Justin Beiber concert on Cockatoo Island.
- Education providers – Wesley Mission camp out and UTS 1st Year Design camp.
- Tudor watches launch
- Catwalk Fashion event
- MKR
- Mel Gibson has been filming at North Head Sanctuary

**Partnership Events**
- Underbelly Arts Festival returned to Cockatoo Island for a third time.
- Harbour Sculpture at Woolwich for a third time.
- Harbour Hike at Chowder Bay in partnership with SIMS.

**Projects**
- Restoration of 2 cranes at Cockatoo Island
- Repairs to the Power Station Chimney on Cockatoo Island is near completion
- Harbour Trust tours – North Fort tours being run on Saturdays during summer
- At North Head Sanctuary, in conjunction with the RAAHC, the Sir Roden Cutler VC Research Centre has been opened
- Refurbishment of various buildings at North Head Sanctuary
- Headland Park saw the arrival of a third prize winning sculpture from Sculpture by the Sea and donated by the Macquarie Group
- The walking track at Georges Heights is near completion.
- Sydney Gold honey can be purchased from Harbour Trust office.

**Media coverage**
There has been extensive media coverage in a range of media over the last few months.

**Upcoming events**
- NIDA summer workshop on Cockatoo Island
- Biennale of Sydney will be return to Cockatoo Island in 2016 for the fourth time.
- An App on the Girls Reformatory on Cockatoo Island will be available shortly.
- An ANZAC ceremonial area is being installed at Headland Park with improvements to outside audio equipment as well.
- National Trust Heritage Festival – the Harbour Trust will run tours in keeping with the theme of this festival.

6) **Seoul, South Korea**
Mr Bailey was recently invited to present at a symposium in Korea. Yongsan in the centre of Seoul is a US military base covering 2 square kilometres and is planned to be converted to parkland. A brief overview was given of this project.
7) **Secondment**
Mr Bailey has accepted a secondment to Parks Australia for 6 months commencing in January 2016. Dr Susan Culverston will be acting Executive Director during his absence.

The meeting closed at 4.40pm.