



SYDNEY HARBOUR FEDERATION TRUST

130<sup>th</sup> MEETING

Board Room  
Sydney Harbour Federation Trust  
28 Best Avenue, Headland Park, Mosman

Meeting in Public

Thursday 16 May 2019

MINUTES

True & Correct Record of the 130<sup>th</sup> Meeting of the  
Sydney Harbour Federation Trust

Chair

Minutes of the 130<sup>th</sup> meeting of the Sydney Harbour Federation Trust held in the Board Room, Sydney Harbour Federation Trust, 28 Best Avenue, Headland Park, Mosman at 3.45pm on Thursday 16 May 2019.

### **Present**

Joseph Carrozzi	Chair
Jean Hay AM	Deputy Chair
Garth Callender	Member
Josephine Cashman	Member
Sandra Hook	Member
Tim James	Member
Jessica Keen	Member

### **In attendance**

Mary Darwell	Executive Director
Justin Bock	Director Strategy & Operations
Rosemary Southcombe	Secretariat

Members of the public and staff were also present to observe the meeting.

### **Apologies**

Nil

The meeting commenced at 3.45pm on Thursday 16 May 2019.

### **1. Welcome to Country**

The Chair opened the meeting and introduced Mr Allan Murray from the Metropolitan Local Aboriginal Land Council who gave a Welcome to Country.

### **2. Chair Introduction**

The Chair thanked Mr Murray for the Welcome to Country.

The Chair welcomed all attendees and thanked the members of the public for their interest in the Harbour Trust. The Chair introduced the members of the Board of Trustees with a particular welcome to new Board member, Mr Tim James.

### **3. Executive Director**

Mary Darwell, Executive Director, provided an update on the Harbour Trust, including:

- Federal Budget allocation to the Harbour Trust
- Upcoming review by the Department of the Harbour Trust
- State Government focus on public places
- Cockatoo Island: Upcoming dialogue to reconnect with the community in relation to Cockatoo Island. Some of the areas to explore are: to ensure Cockatoo Island continues to reach the diverse and changing nature of Sydney and Australia; and elevates the stories and voices of First Nations people.

- Volunteers:
  - 'Trust Talks' have continued with Dr Peter Hobbins' presentation in March on '*Quarantine Unmasked: surviving the 1918-19 influenza pandemic at North Head*'.
  - Volunteers continuing to work on No.1 Steam Crane, restoring the doors of the Powerhouse on Cockatoo Island and Plotting Room restoration in North Head is progressing
  - Celebration of 10 years of the North Head Sanctuary Foundation group
- Harbour Trust tenants were surveyed late last year to help us to better understand where there are areas for improvement and issues of concern which will enable the Harbour Trust to prioritise actions. Another survey will be undertaken again this year.
- Visitor Experience Outcomes - highlights for the year to date:
  - 1.58m visitors to Harbour Trust sites
  - Continuing strong media presence and using influencers to increase social media
  - ANZAC Day partnership with Mosman RSL with approximately 3000 people attending the dawn service at Headland Park
  - Coastrek came through our sites again, supporting the Fred Hollows Foundation
  - Cockatoo Island:
    - Rabobank's 'Farm2Fork' Summit – a two day event with 1,500 people attending each day, including the Hon. David Littleproud (Minister for Agriculture) and the Hon. Joel Fitzgibbon (Shadow Minister for Agriculture).
    - SailGP – the Island served as the team and technical base for this new worldwide sailing series which held its inaugural event on Sydney Harbour in February
    - New wifi solution enables the Harbour Trust to conduct research to assist in improving visitor experience
    - New Convict Precinct tour for the Heritage Festival and Seniors Tour for Seniors Week
- Looking Forward:
  - National Reconciliation Week event on Cockatoo Island
  - Harbour Trust will again be participating in 'Sydney Open'
  - Studio A at Sub Base Platypus
  - Biennale of Sydney – on Cockatoo Island in 2020
  - ICOMOS (International Council on Monuments and Sites) youth forum on Cockatoo Island in 2020
  - New websites for the Harbour Trust and Cockatoo Island

#### 4. Site Services Report

Justin Bock, Director Strategy & Operations, spoke to his presentation, highlighting the main points as follows:

- An overview of the dimensions of the assets the Harbour Trust manages, and the strategic asset management plan (which covers six classes of assets including buildings, marine, services/utilities, roads/pathways, open spaces and intangible assets such as software)
- An overview of the recent works performed by the Site Services team, including:
  - Woolwich Dock wall repairs
  - Macquarie Lightstation Greenway Fence protection
  - Storm damage roofing works on Cockatoo Island
  - Hazard reduction / ecological burn

- Tree works and bush regeneration
- Cockatoo Island Dog Leg Tunnel repairs
- Headland Park residential property upgrades
- Headland Park communications and fibre optic upgrade
- Cockatoo Island ongoing crane safety works

## **5. Meeting Closure**

There being no further business, the meeting closed at 4.30pm and was followed by questions from the Public.