



HARBOUR TRUST COMMUNITY ADVISORY COMMITTEE – OUT OF SESSION MEETING 27 FEBRUARY 2020

Time: 6:00pm – 7:52pm

Venue: Harbour Trust Office, Room 1005, Fleet Workshop, Sub Base Platypus

Present

Robyn Lewis
Kate Evers
Peta Garrett
Sarah Dinning
Jill L'Estrange
Julie Goodsir
Colleen Godsell
Kate Eccles
Malcolm Moir
Geoff Lambert
Cr Carolyn Corrigan (Mayor of Mosman Council)

Apologies

Matthew Rafferty
Rita Chowdhury
Beth Lawsen
Cdr Bernadette Alexander
Paul Forward
Stuart Sprott
John Tropman
Robert Crawford
Cr Jilly Gibson (Mayor of North Sydney Council)

In Attendance

Joseph Carrozzi, *Chair, Harbour Trust Board*
Mary Darwell, *Executive Director*
Justin Bock, *Director Strategy & Operations*
Rebecca Hage, *Media & Stakeholder Engagement Officer*

Out of Session Meeting: Harbour Trust Submission – Sydney Harbour Federation Trust Independent Review

The meeting commenced at 6:00pm on Thursday 27 February.

Mary Darwell (MD) opened the meeting, acknowledging the traditional owners of the land and introduced Joseph Carrozzi, Chair of the Harbour Trust. MD provided an overview of the Harbour Trust submission to the Sydney Harbour Federation Trust Independent Review.

Joseph Carrozzi (JC) emphasised the importance of community support through the Independent Review process, commenting the Harbour Trust submission into the Review reflects the objects of the Harbour Trust and does not align with or promote any other separate interests.

COMMITTEE FEEDBACK

The committee provided feedback on the Harbour Trust's submission into Independent Review of the Harbour Trust as detailed below.

Consultation Process

- Committee are grateful for the additional CAC briefing session, however, the community has been "left in the dark" throughout the Review process. Department consultation document was not adequate.
- Harbour Trust submission should have been produced in conjunction with the CAC submission.
 - o CAC submission and Harbour Trust submission are very well aligned
- The working relationship between the General CAC and Trust Members needs to be improved. This includes:
 - o Tabling questions for Trust Members response. Reported each meeting
 - o Adequate meeting minutes reflecting the voice of the CAC
 - o Better flow of information between the CAC and Trust Members
 - o The Review process is an accurate case study of "what not to do" in consultation
 - o Meeting minutes at each meeting provided to the Trust Members for further feedback to the CAC
- Harbour Trust intent is to dispel feelings of mistrust within the community and look to better engage with the CAC.
- CAC queried if there will be any further engagement with the community once the Review report has been finalised

Harbour Trust submission and process

- Support ensuring the Sydney Harbour Federation Act is not amended
- CAC support the life of the Harbour Trust continuing in perpetuity
- CAC would like the Deloitte report to be made public
- Commonwealth should fund the Harbour Trust and community could lobby government to ensure lands stay within Harbour Trust remit.

Leasing

- CAC queried the "special circumstances" that may warrant longer leases
 - o Longer leases are building dependent i.e. if there is private sector interest, some buildings may require heavy remediation and capital investment to provide a return.
 - o Longer leases MUST fit within the parameters of the Comprehensive Plan as well as defined terms and alignment with the Harbour Trust Act.
 - o Longer leases must also be budget relieving
 - o Cultural institutions and Not-For-Profit entities require long leases as well as commercial investors
 - o Lease extensions are to be kept within the limits of the Comprehensive Plan. Longer leases are not for commercial gain
- CAC suggested further independent representation on the Tenant Selection Committee (TSC)
- CAC queried the current framework for 25 year leases
 - o 25 year leases require parliamentary approval

NSW Government Submission

- CAC are concerned with the content of the NSW Government submission and queried why it has not been made public.
- CAC do not want the NSW Government taking control of Harbour Trust sites
- CAC concerned NSW Government may be in a position to take control of sites if not further Federal funding is allocated.
- CAC queried potential caveat if NSW Government provide funding.

- Harbour Trust highlighted funding must be consistent with the Comprehensive Management Plan
- Harbour Trust highlighted the importance of the open and continued dialogue with NSW Government; noting cultural and transport links are vital to the survival of Harbour Trust sites.
- CAC queried whether the Harbour Trust has engaged in any discussions with NSW Government regarding intensified land use i.e. sporting fields.

North Head Sanctuary

- CAC would like to understand more about the \$40 million required to remediate North Head Sanctuary.
- CAC queried Building 1 at North Head, costs to remediate and process to bring to market
 - Harbour Trust highlighted the need to understand market appetite and potential uses that fit within the Management Plan
 - Harbour Trust to provide deed to North Head
- North Head will return to NSW on the proviso the Management Plan is completed. CAC queried if this is not achieved and whether it will remain with the Harbour Trust.
 - Harbour Trust clarified this is highlighted in Harbour Trust submission to the review

First Nations Advisory Group

- CAC would like to understand more about the First Nations Advisory Group; whether they provided a submission to the Harbour Trust Review and if there is representation on the Board.
 - Harbour Trust set up the First Nations Advisory Group and engage with them twice a year. The First Nations Advisory Group provide key strategic advice into the Harbour Trust Reconciliation Action Plan (RAP), Corporate Plans and Indigenous procurement and engagement.
- CAC noted 10 Terminal would be great location for First Nations military interpretation.
- CAC noted North Head Sanctuary is the first and oldest point of European and First Nations interaction.

General

- CAC queried the use of the Malcolm Close funds and if this could be invested to provide a higher return for the Harbour Trust.
 - Harbour Trust is restricted by financial rules surrounding the funding.
- Public opinion is not accurately representing Harbour Trust values and submission. Harbour Trust needs a clearer media strategy, be on front foot and control the message.
- Funding requirements have overtaken Harbour Trust's vision and there needs to be a balance.

Meeting closed at 7:52pm.

KEY REQUESTS		STATUS	DUE DATE
1	Tabling questions for Trust Members response. Reported each meeting	Harbour to consult Trust Members	13 May
2	Adequate meeting minutes reflecting the voice of the CAC	Ongoing	13 May
3	Better flow of information between the CAC and Trust Members	Ongoing	13 May
4	Meeting minutes at each meeting provided to the Trust Members for further feedback to the CAC	Ongoing. Next Board meeting 27 March	13 May
5	CAC would like the Deloitte report to be made public	Pending	-
6	Harbour Trust to provided North Head deed to CAC	Actioned	5 March