Middle Head / Gubbuh Draft Master Plan – Consultation Outcomes Report

Background

The Sydney Harbour Federation Trust (Harbour Trust) publicly exhibited the Middle Head / Gubbuh Gubbuh Draft Master Plan from 14 March 2023 to 9 May 2023.

It was released for public exhibition on the Department of Climate Change, Energy, the Environment and Water (DCCEEW) 'Have Your Say' consultation hub (at https://consult.dcceew.gov.au/middle-head-gubbuh-gubbuh-draft-master-plan).

The exhibition material comprised of:

- The full Middle Head / Gubbuh Gubbuh Draft Master Plan document (78-page PDF)
- An accessible Word Document version of the full Middle Head / Gubbuh Gubbuh Draft Master Plan.
 Accessible documents are created to be as easily readable by a sighted reader as a low vision or non-sighted reader. This accessible version ensured information was provided in an inclusive manner (185-page Word Document).

The intention of this public exhibition was to receive feedback and comments that would inform revisions to the draft master plan.

On 6 April 2023, the Harbour Trust announced it was extending public exhibition for a further three weeks – to ensure enough time for the community to provide considered feedback (the closing date shifted from 18 April to 9 May 2023).

Public feedback about the draft master plan was invited via the above mentioned 'Have Your Say' portal.

This summary report provides an outline of issues raised in submissions received through the feedback channels. Consultation outcomes will inform changes to the draft master plan, which will then be reexhibited for further comment.



Public exhibition

Notification

The Middle Head / Gubbuh Gubbuh Draft Master Plan was placed on public exhibition for a period of eight weeks – between 14 March and 9 May 2023. Draft master plan documents were also made available in hardcopy at the Harbour Trust Head Office and Mosman Library.

Community and stakeholders were invited to comment on the Middle Head / Gubbuh Gubbuh Draft Master Plan through a range of channels, including:

- Information about the draft master plan, including details of drop-in sessions and supporting factsheet, was available on the Harbour Trust website
- In-person information sessions
- Printed signage and brochures at Harbour Trust sites, including at Middle Head / Gubbuh
 Gubbuh
- Advertisements in local and major metro publications such as The Sydney Morning Herald, The Australian, Koori Mail, North Shore Times, Mosman Daily
- Social media activity across Facebook, Instagram, LinkedIn and Twitter resulting in a reach of around 6,000 people
- A letterbox flyer to over 16,000 residents and businesses
- Targeted emails to key stakeholders, including neighbouring land managers, project working group, elected officials and other members of the community
- Around 40,000 people reached via five Harbour Trust email newsletters
- Council communications requested in all local government areas (LGAs) where the Harbour Trust manages a site.

Drop-in Information Sessions

Three drop-in sessions were held:

- Tuesday 21 March 2023 (Tenant session at Middle Head / Gubbuh Gubbuh)
- Tuesday 21 March 2023 (Community session at Middle Head / Gubbuh Gubbuh)
- Saturday 1 April 2023 (Community session at Military Road, Mosman)

Both community sessions were well attended, with a consistent flow of people present for the duration of both events. The 21 March session at Middle Head / Gubbuh Gubbuh was attended by 80 people. At the Military Road session, Harbour Trust staff engaged with around 200 people. Drop-in information sessions were informed and designed for the Harbour Trust to listen to attendees.

At the sessions, attendees were encouraged to make a submission and provided with information about how to find out more about the draft master plan. Sessions were promoted through the abovementioned channels.

Engagement with Advisory Group and Stakeholder Meetings

The Harbour Trust's General Community Advisory Committee (CAC) provided input into the Middle Head / Gubbuh Gubbuh Draft Master Plan consultation process. The Harbour Trust also held separate meetings with key stakeholders including representatives from Mosman Council and the Headland Preservation Group.



Feedback received

The Harbour Trust thanks all those that took the time to make a submission and provide feedback. In total, the Harbour Trust received feedback from 209 unique submitters. These submitters were from interested organisations and individuals. There was a wealth of detailed comments included in some of the submissions. While some comments were not related to the strategic actions of the draft master plan, they will be valuable in future stages of the project.

Submitters provided feedback in a variety of ways, as detailed below:

Survey (43 individual submitters) – provided contact details, answered demographic questions and rated the draft master plan from very unsupportive, unsupportive, neutral, supportive and very supportive

Feedback (97 individual submitters) – filled in the survey and provide additional feedback in the online Have Your Say portal

Written Submission (60) – filled in the survey and uploaded a document or submission in the 'Have your Say' portal, or sent a submission via post or info@harbourtrust.gov.au

Written Submission & Feedback (9)

A breakdown of the survey responses and submissions are shown below:

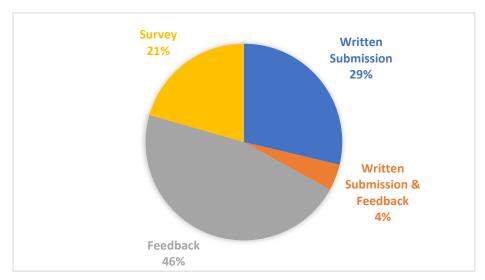


Figure 1.0: Diagram – Breakdown of survey and submission responses

In the 'Have Your Say' portal, key demographic details were collected and key information is listed below:

• The majority of submitters (63%) indicated they were residents from the Mosman, Neutral Bay and Cremorne local areas.

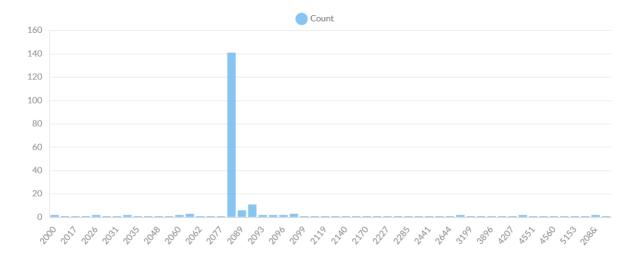


Figure 2 – A breakdown of submitters' postcodes

- Submitters came from a range of age groups, with the majority from the 55+ age group
 - 18 to 34 years 3%
 - o 35 to 54 years 13%
 - o 55 to 74 years 38%
 - 75+ years 31%
 - Prefer not to say 14%

Submissions noted as public, or public and anonymous, are available for public viewing by appointment at the Harbour Trust office in Mosman. This is in alignment with the Harbour Trust guidelines regarding such a consultation process.

In addition to the responses through the formal process, the Harbour Trust received letters, in person comments, social media comments and received a petition. The views expressed have been included in the report as far as practical.

The key issues raised and the Harbour Trust's response to this feedback is discussed in the 'Consultation Summary' section below. All submissions, together with feedback from individual meetings, stakeholder group meetings and advisory groups have been considered.

Consultation summary

This summary provides an overview of issues raised in submissions and how these will be addressed in the Harbour Trust's consideration of these matters.

All submissions have been collated in issue themes using the below methodology. This clarifies the level of support of each issue raised.

Terminology	Descriptor	
Most	Over 50% of submissions	
Many	20% - 49% of submissions	
Some	6% - 19% of submissions	
A few	Under 5% of submissions	

Issue Raised	Further Details	Harbour Trust Response
Support for the draft master plan with amendments	Most submitters were supportive of having a draft master plan and welcomed the Harbour Trust's intention to revitalise and remediate Middle Head and improve the quality of place and visitor experience. Many submitters detailed what they supported and didn't support in the plan and encouraged the Harbour Trust to make changes for community support. Key support from submitters included: Improved and new walking tracks Refurbishment of the brick barracks Interpretation Centre Bushland regeneration	The support for having a Harbour Trust master plan for Middle Head / Gubbuh Gubbuh is noted.
Concerns about the draft master plan	Many submissions raised concerns about the below key actions: O Removal of Guard House and the impact to the Middle Head Café tenants O Types and scale of events O Traffic impacts to Mosman and into Middle Head	Concerns raised have been addressed in detail below.
	Some submissions raised concerns about the below key actions: O Relocation of the existing changing rooms/pavilion at Middle Head Oval O Change to the oval that would result in reduction of the existing playing surface	
	Some submitters suggested that the Harbour Trust refrain from doing more than just ongoing maintenance of what already exists. Key comments included: Development in any form will ruin the natural beauty of Middle Head No new buildings or pathways	



Issue Raised	Further Details	Harbour Trust Response
	 No expansion of amenities or commercialisation, what is currently there is enough The areas value is its bush setting and environment which allows for peaceful contemplation These concerns and others are discussed in more detail below. 	
Removal of café building	Many submissions raised concerns about the proposed removal of the Guard House and the impact to the café. One submission presented a petition with 2,002 signatures (as of 21 May 23) against the removal of the Guard House and the impact of the proposal to the current tenants of Middle Head Café. Key concerns raised in submissions include; Heritage value of the guardhouse and its importance in demonstrating the military village, also situated next to the gun barrels that marked this entrance Impact on operator / tenant Replacing the café for sporting changing rooms The removal of a valuable community asset well loved by local residents Movement of the café into the interpretation centre would not meet the needs of the current clientele including: Accessibility of mobility limited patrons Ease of parking Affordability of food offer Current building is sympathetic to the environment and surrounds, north facing with views	Concern about the removal of the Guard House and Café has been noted. The Guard House/café will remain in place for years to come, but its retention will be reviewed in the long-term, consistent with the Middle Head Management plan. Some clarification about the Guard House is warranted: it is a 1990s demountable building. Its proposed removal was unrelated to the proposed relocation of the oval's pavilion, and it is proposed to retain the heritage gun barrels in their current position (one on each side of road).
Impact of events	Many submissions raised concerns about the scale, frequency, and impact that events/activations would have on Middle Head and Mosman surrounds. Many comments expressed the desire to have the headland remain peaceful and gently used.	The concern about events has been noted. The Harbour Trust acknowledges the sensitivity of the place and its operational constraints (such as limited parking). There is no intention to create a
	A few submitters suggested smaller activations more appropriate to the area. The following concerns were raised: Creation of an outdoor venue for concerts and festivals which require change to the current configuration of the timber buildings and carpark	purpose-made venue for large-scale events. Instead, the intention is that open parkland at Middle Head / Gubbuh Gubbuh would be used occasionally (two to three times a year) for events such as heritage open days, or First Nations gatherings. Such events would be within the capacity of the site,



Issue Raised	Further Details	Harbour Trust Response
	 Unknown details on how many, what type of events were planned per year and the impact to parking, traffic, noise, light pollution and pedestrian movements. The amount of activation proposed across all of the precinct The impact to the heritage and environmental values of place Limiting public access Adding to the traffic congestion in Mosman (further details are below) Commercialisation of parkland, more private functions which would limit public access Longer stays in carparks or additional carparking required. 	including traffic, parking and noise considerations. Specific traffic plans would be prepared for events, to ensure appropriate measures (such as shuttle buses) are put in place measures to minimise traffic impacts. With the precinct's constraints in mind and the concerns expressed, it is proposed that events would be capped at a maximum of 500 people at any one time. The draft master plan was unclear in this regard: its reference to 2,000 people was the <i>cumulative</i> number over the course of an event. An example of this might be a bushcare open day — where a cumulative 2,000 people may attend over the course of a weekend. Any private event would only be occasional and would only use a modest area, never the whole precinct. Public access would be maintained to and through the precinct.
Impact of traffic to Mosman and Middle Head	Many submissions raised concerns on increased traffic to the area and the projected impacts on what Middle Head can sustain. The following concerns were raised: Current visitation to Balmoral, Taronga Zoo and Mosman is attracting more traffic than the suburb can manage in peak periods such as weekends, summer and special events Lack of current public transport options Public transport not addressed in the plan Lack of supporting traffic study that assesses the new development proposals including plans for a new education centre Lack of transport management plans for events and activations to the area Collaboration between the Harbour Trust and Mosman Council required to manage traffic flow and circulation e.g. additional roundabouts and zebra crossings Middle Head Road infrastructure insufficient in supporting increased vehicle load. Parking overflow on neighbouring streets because on limited parking spots available and metered parking constraints Traffic studies are not a true reading of current traffic as it was recorded during COVID lockdown periods. An opportunity to introduce new services for visitors such as a ferry service at Chowder Bay with connecting	Community feedback has been noted. The draft master plan was informed by a Transport and Access Management Plan (TAMP) for Middle Head / Gubbuh Gubbuh, prepared by traffic consultants Stantec in 2021. The TAMP will be updated to reflect the revision to the draft master plan. A copy of the updated TAMP will be made available for the public to view as part of the re-exhibition of the revised draft master plan. The revised draft master plan will include information about projected future traffic volumes on Middle Head Road.

Issue Raised	Further Details	Harbour Trust Response
	bus or a shuttle service from Georges Heights	
	was noted.	
Oval re-orientation	Some submissions raised concerns on the re-	The concerns about the proposed re-
	orientation of the oval.	shaping/reorientation of the oval have
		been noted.
	The following concerns were raised:	
	 The size of the oval is proposed to be 	The revised draft master plan will
	decreased which would result in a reduction	propose that the oval remain
	of playing surface and warm up area	unchanged. There will be no reduction
	 New walking tracks proposed would 	in its playing space, nor any re-
	encroach on the existing playing field	orientation of playing fields.
	 A full list of sporting clubs who use the oval 	
	on a regular basis were not recognised	This matter is related to the
	 Supporting carparking did not consider high 	pavilion/changing facility, which is
	usage from sporting groups on weekends	discussed in the next item.
	with the traffic study taken out of peak	discussed in the next term.
	periods	
	 Financial implication of what is an 	
	unnecessary change	
	annecessary enange	
Relocation of the	Some submissions raised concerns on proposed	The concerns about relocating the
existing changing	relocation of Middle Head oval's	sports pavilion to a less intrusive
facility/pavilion	pavilion/changing facility.	location have been noted.
racinty/ pavinon	pavillon/changing racinty.	location have been noted.
	The following concerns were raised:	The proposed relocation of the pavilion
	The proposed location would move the	reflects the intent of the Harbour
	facility to face the afternoon sun which	Trust's Comprehensive Plan, which has
	would impact spectators watching the	been in place since 2003, and was also
	game	aimed at providing an improved facility
	 The movement would require the 	for oval users. The Harbour Trust
	demolishment of the guardhouse and	collaborated with Mosman Council to
	the removal of trees	explore potential new locations for a
	D	replacement pavilion, but none of these
	o Restriction of the height of the new pavilion	are viable.
		are viable.
	facility rather than upgrading	The revised master plan will propose
		The revised master plan will propose
	 No new buildings 	that the sports pavilion remain in its current location, and that it will be
	Some submissions preferred and recommended	upgraded to improve the facilities.
	·	upgraded to improve the facilities.
	the refurbishment of the existing facilities and encouraged the Harbour Trust and Mosman	
	Council to prioritise an upgrade.	
	The following comments were rejective	
	The following comments were raised: o That the current facilities are not fit for	
	purpose and are unsuitable for female	
	players and umpires.	
	Updating facilities should cater for	
	existing and future demand	
	The current location is a central location	
	for visitors taking a rest, close to public	
	transport links, a good location for	





Issue Raised	Further Details	Harbour Trust Response
	public toilet facilities and close to	
	parking for users.	
	A few submissions supported the relocation of	
	facilities and the rebuilding of a less obtrusive	
	option.	
Walking tracks &		The Harbour Trust and NDWS are
Walking tracks & pedestrians	Some submitters were supportive of the creation of additional walking tracks, completion of the headland loop path and increased pedestrian movements. The following comments were raised: Collaboration with NSW National Parks and Wildlife Service (NPWS) connecting tracks from Chowder Bay and to the inner and outer forts Highlighting the Bondi to Manly Walk as an important feature of Middle Head Extension of tracks and upgrade of existing tracks to make more accessible for all abilities Shared pedestrian spine is good whilst consideration on creating a distinctive cycle path needed. Re- consider the pathway outside the perimeter of the oval that is more modest and does not impact the natural vegetation Consider less parking to encourage more pedestrian movements	The Harbour Trust and NPWS are working together to ensure that the network of paths at Middle Head are coordinated and connected. The plateau circuit path on Harbour Trust land will be accessible for people of all abilities. The new paths will be modest and designed in sympathy with the place's natural and heritage values. The path around the oval would be approximately 2 metres wide, outside the playing field and would not impact any natural bushland, or the playing area.
Interpretation centre and brick barracks precinct	Some submitters supported the proposed interpretation centre with some suggesting that it was a much-needed addition where stories could be shared and visitors could orientate themselves to the destination. Some submitters supported the refurbishment of the brick barracks with the suggestion that these should be prioritised. Two submitters did not support a new structure	Support and concerns have been noted. The revised draft master plan will clarify the purpose of the interpretation centre and reiterate that it will explore all aspects of the area's history, as well as the geological and ecological processes underpinning it. The key elements explored within the interpretation centre will all be covered
	or extension for the brick barracks building 3. Suggested potential uses included those listed below:	with warranted consideration. These include military; First Nations and natural heritage values.
	 Uses should be a mixed use not just commercial Subsidised rent should be considered Aged care for veterans Short term overnight accommodation Accommodate education and interpretation activities plus amenities Some submitters suggested the movement of the Department of Education (Environmental Education Centre' from 	The history of ASOPA and its significance for Australia's involvement in Papua New Guinea and the Pacific will also be included within the interpretation centre. The draft master plan proposes a sensitive approach to the adaptive reuse of the brick barracks to bring new life back to the buildings in a manner



Issue Raised	Further Details	Harbour Trust Response
Issue Raised	NPWS Soldiers Institute location to within the brick barracks A few submitters suggested that Harbour Trust offices should be relocated, and one submitter commented that they should not be re-located A few submitters suggested that the creation of an ASOPA & PNGAA cultural centre should be considered—a place of learning, cultural exchange and collaboration for groups engaging in the Pacific Nations. Some spaces should be large enough to cater for large community and school functions.	that is sympathetic to their heritage values. We note the suggested alternative uses for the buildings, however the uses proposed in the draft master plan reflect careful consideration of the constraints and opportunities for the buildings and the site – including heritage sensitivities, bushfire risk and parking. The interpretation centre will cover the complete and varied human history of the place, and the geological and ecological processes that underpin that. The history of ASOPA and its significance for Australia's involvement in PNG and the Pacific will also be included. The Harbour Trust will explore opportunities for collaborating with the NSW Department of Education in providing environmental education at Middle Head / Gubbuh Gubbuh. However, it should be noted the proposed Environmental Education Centre in the adjoining Sydney Harbour National Park is a matter for the NSW Department of Education and NPWS.
Timber barrack buildings	A range of feedback was received regarding the timber barrack buildings. A few submitters were concerned with the proposed removal of all the timber buildings, some supported refurbishing the timber buildings or retaining one building. The following concerns and comments were raised: Loss of heritage values and impact to the story of Middle Head as a military village Further investigation of their heritage value and the reference to the 2007 Conservation Management Plan Suggestion within the 2019 Amended Middle Head Management Plan that they could be potentially adapted or rebuilt A concern that they are now 'demolition by neglect' Potential use for accommodation. A few submitters supported the complete removal of the timber buildings.	The Harbour Trust notes the wide range of views submitted regarding the timber barrack buildings. The Harbour Trust's longstanding position is to remove the timber barrack buildings to enable the creation of valuable new community parkland and walking tracks for recreational enjoyment. In response to feedback – and to ensure the current position remains informed by appropriate documentation – the Harbour Trust is commissioning further assessment of the timber barrack buildings. This work is underway. The revised draft master plan will put forward a position about the timber barrack buildings that considers alignment with the Harbour Trust's objectives, the vision for the headland,





Issue Raised	Further Details	Harbour Trust Response
		feedback received and all relevant
		documentation.
ASOPA & Papua New Guinea history and interpretation	Some submitters were concerned that the appropriate level of acknowledgement of the ASOPA facility and the development of Australia relationship with Papua New Guinea were not included in the draft master plan. The following concerns were raised: Consultation was not inclusive of the ASOPA community Disregard of the Harbour Trust 2018 Interpretation strategy that acknowledges ASOPA as one of the key interpretation theme Appears there is very little understanding just how significant ASOPA and especially the Patrol Officers (Kiaps) contribution was to the emerging Independent Papua New Guinea. Suggestion to create a memorial, a place of remembrance to visit, to read about, view and reflect upon	Concerns have been noted. The Harbour Trust recognises that ASOPA has a unique and significant place in Australia's history, and that this story needs to be told, and the contribution to Papua New Guinea's development acknowledged. This would be included in the interpretation centre, and this will be made explicit in the revised draft master plan.
Parade Ground	A few submitters suggested that the parade ground was a significant part of the interpretation of the military heritage and should remain interpreted and correctly located.	The Parade Ground will be retained as a space that is able to be used for a variety of occasional purposes: including parking and recreation. This will be clarified in the revised draft master plan.
Entry Point	A few submitters were concerned on the proposal to alter the road configuration and the removal of the roundabout.	Concerns have been noted. The revised draft master plan will retain the roundabout. The entry to the precinct will be carefully designed to ensure optimal access for people arriving by all modes of transport.
First Nations interpretation	One submitter would like to see more and continued First Nations input into the draft master plan. One submitter was concerned that First Nations values was sitting above military values Two submitters believed that Bungaree's Farm needed greater prominence and representation physically, including further research to determine its location. Concern was raised that it could be paved over and lost. Two submitters purported that a nomadic Aboriginal family frequented ed the area around Middle Head and suggested that this needs to be acknowledged in the revised draft plan.	The Harbour Trust has worked closely with a wide range of First Nations community members and organisations, including knowledge holders. This is reflected in the outcomes proposed in the draft master plan. The Harbour Trust will continue to collaborate with First Nations people in the revision of the draft master plan, which will continue as the plan is implemented.



Issue Raised	Further Details	Harbour Trust Response
Environmental values	A few submitters were concerned on the emphasis of landscaping, pathways and terraced spaces and that these seemed to be prioritised over the protection and regeneration of bushland as is consistent with the surrounding NPWS area. Other submitters were supportive of the consideration given to the natural environment in particular the protection of rare and endangered species, weed management and intention to revegetate and regenerate degraded areas.	The new paths will be modest and designed in sympathy with the place's natural and heritage values. Paths would be approximately no more than 2 metres wide, and located on existing lawn areas, and would not impact any natural bushland. There is no proposal to remove bushland, which will continue to be protected, and regenerated.
Additional amenities	A few submitters suggested additional amenities are needed to service the local community. Suggestions included: - Squash courts - Netball courts - Gymnastics centre - Day care facilities - Multi-level underground car parking A few submitters specifically called out the need for swimming pool facilities in the Mosman area and the need for a 50m Olympic-sized pool.	Suggestions have been noted. For potential new uses for the brick barracks, please see discussion on page 9 (in the interpretation and brick barrack precinct section). For open space areas, the Harbour Trust does not support proposals for multistorey parking, netball courts or a swimming pool, for reasons including heritage, visual sensitivities and alignment with Harbour Trust objectives.
Obelisk and Cobblers Beaches	A few submitters emphasised the importance of keeping these beaches as clothing optional and protecting their status. Included in this was clear signage, upgrading of facilities and upgrade path connecting to the proposed pathways. A few submitters suggested reverting one beach back as a public beach and another submitter suggested banning clothing optional altogether. A few submitters were concerned on the new walking track being created past the clothing option beach and the renewed emphasis this would have on the beach.	These beaches are in NPWS's jurisdiction and are administered via the Local Government Amendment (Nude Bathing) Act 1996 (NSW). The draft master plan does not include any proposals for the management of these beaches. The draft master plan provides for path connections to NPWS's existing/future paths which serve these beaches.
Other suggestions Dog friendly spaces	Allow for walking of dogs on leash on the new walking tracks. Consider off leash areas for dogs in a section of the proposed plans.	Dogs are currently permitted on leash within the Harbour Trust land at Middle Head / Gubbuh Gubbuh (whereas no dogs are permitted within the adjoining NPWS-managed Sydney Harbour National Park). Given the environmental sensitivities of the headland there is no proposal to include off-leash areas.

Issue Raised	Further Details	Harbour Trust Response
Parking charges needed to be equitable	Review of parking charges from Georges Heights to Middle Head to make it equitable.	Paid parking is an essential tool for managing demand for a limited resource. Paid parking helps encourage
	One submitter was concerned on the cost for parking.	turnover of spaces, which facilitates visitation to the precinct for the range of reasons that draw people to the
	A few submitters suggested 15-minute free parking for those residents for dropping people at training and needing only a short stay.	headland: including sports, beaches, park visitors, café patrons, workers, clients and function centre patrons. The funds generated by paid parking support the Harbour Trust's operation and the upkeep of the sites for public enjoyment.
		There are currently three 15-minute (unpaid) parking spaces provided in Car Park 3 at Middle Head / Gubbuh Gubbuh to facilitate short-stay fee-free drop-off/pick-up.
		The Harbour Trust regularly monitors parking controls and makes adjustments from time to time to address changing circumstances. There is no proposal at this stage to introduce paid parking to Georges Heights.

Note: Comments outside of the project scope (including feedback/suggestions unrelated to this draft master plan) have been noted but will not be considered as part of this planning process.

Feedback on public exhibition format and process

Issue Raised	Further Details	Harbour Trust Response
Documentation on public exhibition	Some submitters raised concerns on the documentation that was placed on public exhibition. Some submitters requested a synopsis or summary that describe the major changes proposed.	The Harbour Trust has noted feedback on this matter. A revised draft master plan, addressing matters raised through consultation, will be exhibited for further community comment.
	Including more practical information such as the staging proposed and amount of time it will be inaccessible while works proceeded.	The re-exhibition will include a full version of the revised draft master plan document as well as a summary version.
	 The following concerns were raised: The plan was not detailed enough The plan was too detailed, repetitive, and dense with architectural language versus Plain English Lacking essential details such as building plans, traffic studies, visitor number predictions, landscaping/ interpretation details and financial costings Funding was unclear for major moves The plan reads as a vision or concept The PDF copy was not legible Unclear on how the draft master plan relates to the Management Plan and Comprehensive Plan 	This Consultation Outcomes Report will also be provided as a supporting document for public exhibition.
Consultation	A few submitters were concerned on the level of consultation with key stakeholders including the Headland Preservation Group and Mosman Council. The following concerns were raised: Not enough time was allowed to read such detailed documentation Poor timing of the consultation during Easter, school holidays and NSW elections The local community have not been consulted enough Process for public comment was restrictive Lack of transparency on submissions	Concerns have been noted. The Harbour Trust will continue to engage with the broader community and all stakeholders as the plan is revised and re-exhibited. All submissions are available for the public to view by appointment and through the Harbour Trust library.

Read more about the project here: harbourtrust.gov.au/middle-head-project/